




Elected Member Priorities

The foundations of Project Thrive remain at the heart of the future of Central Hawke's Bay. For the 2022 – 2025 Triennium, Elected Members have identified the following focus areas and big moves to continue to deliver on the outcomes of Project Thrive.

Our Focus Areas

We've identified three focus areas as Elected Members that will be our specific focus across all of our activities for this Triennium:

 #1 – Partnership and Localism	 #2 – Right sized for the future	 #3 – Climate Change and Resilience
<p>We continue to grow our emerging partnership with Mana whenua through all that we do as well as the local voice of community in all of our activities.</p> <p>We'll achieve this focus area by:</p> <ul style="list-style-type: none"> Establishing the Tamatea Partnerships Committee. Complete a representation review, including opportunities to devolve local decision making to communities. Continue to promote the implementation of Tūhono mai Tūhono atū – Councils Māori Engagement Strategy. Continue to support our network of networks by implementing the Social Development Strategic Framework. 	<p>Despite our ambition, we need to ensure the level of expectation reflects the ability of our community to afford and sustainably deliver on that ambition.</p> <p>We'll achieve this focus area by:</p> <ul style="list-style-type: none"> Completing an Assessment of Future Affordability for our District as part of the Long Term Plan 2024. Reviewing the Financial Strategy and associated financial tools available as part of the Long Term Plan 2024. Completing a substantial Levels of Service review, as part of the Long Term Plan 2024. Retain oversight of Councils Section 17a Review Programme and approve reviews as they fall due. Continuing to implement the External Funding Strategy. 	<p>Having taken away lessons from Cyclone Gabrielle, we've applied a future focussed climate change and resilience focus to our decision making and future planning.</p> <p>We'll achieve this focus area by:</p> <ul style="list-style-type: none"> Developing a local understanding of climate change and resilience, the priorities and its impacts across our networks and infrastructure. Supporting the development of the Hawke's Bay Regional Spatial Plan and integrated hazard and risk planning. Working with the Regional Climate Action Committee to understand the local opportunities for the reduction and adaptation to climate change.

Our Big Moves

Council have identified five big moves, following the impacts of Cyclone Gabrielle, to deliver on the long term future of Central Hawke's Bay:

1. Accountable Delivery	2. Resilient Rooding	3. Community Activation	4. Social Infrastructure	5. Secure Water
<p>We have delivered a new approach to accountability across our community and council, that focusses on our Thrive DNA and results in a tangible uplift in community outcomes.</p> <p>We'll achieve this big move by delivering on:</p> <ul style="list-style-type: none"> Complete a review of our Contract Management Policy, specifically focussing on its successful cultural and leadership mobilisation across Council and its contractors. Reinvigorate Community Action and Care Groups, for community clean ups and beautification. Establish and improve organisational reporting, including key outcome data to demonstrate assurance in our services. 	<p>We have developed a prioritised approach and plan for investment in our roading networks, including a hierarchy of priority roads and routes for delivery in the Long Term Plan.</p> <p>We'll achieve this big move by delivering on:</p> <ul style="list-style-type: none"> Complete a substantial review of the Land Transport Strategic Framework, focussing on establishing key routes of resilience and levels of service. Strategically plan, fund and deliver on our Rooding Recovery Programme following the effects of Cyclone Gabrielle. Reposition the Transport activity in the widest sense to including the relationship to the Regional Land Transport Committee, Rooding Efficiency Group and other forums. 	<p>We have developed a plan to address the challenges and opportunities we have in our Waipukurau and Waipawa Town Centres, including addressing issues like the Waipukurau Library, and have enabled community ownership of our great place.</p> <p>We'll achieve this big move by delivering on:</p> <ul style="list-style-type: none"> Deliver on our Better off Funding Community Property and Civics Project. Continue to identify opportunities through our External Funding Strategy that will accelerate our ability to deliver the 'nice to have' projects. Deliver the Waipawa Main Street Streets for People project. 	<p>We have enabled the social infrastructure that our community needs for long term housing and economic outcomes, through the delivery of our Better off Funding Projects.</p> <p>We'll achieve this big move by delivering on:</p> <ul style="list-style-type: none"> Deliver on the Better off Funding Housing Project. Continue to focus on the long-term implementation of the Economic Action Plan. Continue to facilitate the Waipukurau South Growth Precinct. Continue to support the Tamatea Housing Taskforce. Deliver the Thriving Places and Spaces Quick Wins Project. Continue with the development and implementation of Community Plans. 	<p>We have successfully navigated through three waters reform, including continuing to progress with our #bigwaterstory and #bigwastewater story, have developed a Long Term Plan for stormwater and continued to improve water security for Central Hawke's Bay.</p> <p>We'll achieve this big move by delivering on:</p> <ul style="list-style-type: none"> Prioritising the Hawke's Bay/ Tairāwhiti Affordable Water Reform Programme. #thebigwastewaterstory and #bigwaterstory are delivered to provide long term improvements. Develop a #bigstormwaterstory in response to Cyclone Gabrielle, to be supported for future funding and delivery. Work with HBRC on the rollout of the Regional Water Assessment. Work with Water Holdings HB and Heretaunga Tamatea Settlement Trust on ownership and sponsorship opportunities for Water Security.



Organisational Performance Focus

As an organisation, to enable the wider culture that we need to successfully deliver on Project Thrive for the future and Councils priorities for this Triennium, we will be focussing on:

High Performing Local Government Organisation

We are delivering on a plan to retain our AA CouncilMARK rating and to continue to lift the overall performance and maturity of the organisation.

Community outcome led and responsive

We will work to be known as an organisation that enables local outcomes, by supporting and enabling local voice, knowledge and remaining responsive to community need.

Embedding Value for Citizens

Through a refreshed approach to accountable delivery, community will see a visible step change in the value from the services we deliver.

Enabling Local Success to occur

While we'll be an active national and regional contributor to initiatives and activities, our primary focus will be on securing and enabling the success of Central Hawke's Bay.