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AA ok!

We're pretty stoked to be one of two
AA CouncilMARK rated Councils in
New Zealand. This independent assessment
means we are performing exceptionally well
across many areas of Council. To find our more
visit the link here https://www.chbdc.govt.nz/
our-council/about/councilmark/

Council MARK

AA

Together we Thrive!

E ora ngātahi ana!

Proud District

Prosperous District

Connected Citizens

Strong Communities

Smart Growth

Environmentally Responsible

Durable Infrastructure

This Annual Plan 2022/23 was adopted by Central Hawke's Bay District Council on 4 April 2022 in accordance with the Local Government Act 2002.

The Annual Plan 2022/23 are intended to be read in conjunction with the Long Term Plan 2021-31. The full details of the operational and capital programmes is included within the Long Term Plan and the 2022/23 year is Year 2 of the Plan.

Whakatauki and He Mihi

Ko ngā pae tawhiti, whāia kia tata.

Ko ngā pae tata, whakamaua kia tina.

Mā te whakapono

Mā te tūmanako

Mā te titiro

Mā te whakarongo

Mā te mahi tahi

Mā te manawanui

Mā te aroha

Ka taea e tātau

Kanohi ki te kanohi

Pakahiwi ki te pakahiwi

The potential for tomorrow depends on what we do today

By believing and trusting

By having faith and hope

By looking and searching

By listening and hearing

By working and striving together

By patience and perseverance

By doing this with love and compassion

We can succeed

Face to face

Shoulder to shoulder

The Central Hawke's Bay District Council respectfully acknowledges the Tangata whenua of Tamatea - Central Hawke's Bay and their relationship to this land. We remain committed to fostering and strengthening our partnership with Tangata whenua.



Kia ora From the Mayor and Council Team

Having 'Faced the Facts' as part of the Long Term Plan 2021 - 2031, this annual plan is the second year of our deliberate approach to address significant districtwide underinvestment in our assets.

The Long Term Plan 2021 - 2031 presented an open and transparent view of our district's reality, where we faced the confronting facts of significant districtwide underinvestment in our assets due to political and rating constraints. Our reality was that we faced the need for major investment in nearly every aspect of Council's services.

A deliberate and purposeful approach to address this underinvestment was needed, that required our collective responsibility to remain focussed on the future and 'stay the course' through the challenges that addressing this significant underinvestment would create.

Our community supported this view in the development of the Long Term Plan, ensuring that prioritising investment in renewals and upgrades was the right approach to take – even though the reality of this would mean rate increases and affordability challenges long term. This year's annual plan, the second year of the 2021-2031 Long Term Plan, now presents to us our first challenges in the delivery of our Long Term Plan to address long-standing underinvestment in our district.

This year's annual plan budget for 2022/23 is on track with what was adopted for Year 2 of the Long Term Plan 2021 - 2031.

Across the district, additional rates of \$1.6 million are required for the coming year to deliver on the significant programme of works identified. The average Districtwide rate increase is 6.8%.

There are some specific challenges in this Annual Plan budget that we need you to know about. Some we have control over, while others we have limited or no influence over. These include:

Head to Page 58 of this document to see indicative rates samples for the 2022/23 year.

Increasing costs and inflation

Like every household and business, we too are facing the inflationary pressures of rising fuel costs and the general cost of doing business. Our original budget estimates for the 2022 - 23 year were closer to 7.5%.

We worked to get the average rate increase back to the 6.8% forecast in Year 2 of the Long Term Plan 2021-31, recognising that our community had already committed to significant increases through the life of the Long Term Plan and they too are also currently experiencing household financial pressures on all fronts.





Delivering on our investment programme

We've remained committed to 'staying the course' and delivering on this districts most significant renewal and capital works programme in many years to address the significant districtwide underinvestment in assets.

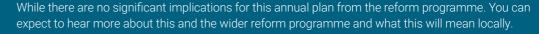
With massive demand on the contractor market, skills shortages, material and supply chain challenges with COVID-19 and escalating market prices, our approach to our investment programme is already under pressure.

Unless a new way of providing funding support to small districts like Central Hawke's Bay can be implemented, the impact on rates will continue, with the district having no other funding levers to address the significant investment in infrastructure required.

Unprecedented Government Reform and Growth

The district is experiencing growth and development at levels that are greater than forecast and unprecedented, placing significant pressure on housing and our community. At this same time, the sector is also experiencing significant Central Government change and reform.

Three Waters Reform, Future for Local Government Review, Resource Management Act Reform and the Civil Defence Trifecta programme, while daunting, all have the ability to transform the challenges that we face as a small community.







Impact of new Property Values on Rates

Across the entire district, property values have increased – some significantly. The release of the new property values by Quotable Value (QV) were delayed due to the impacts of the Auckland COVID-19 lockdown.

While the increases reflect what we've all known about Central Hawke's Bay, delays in the timing of the release of the new property values will now make understanding and assessing the impact of the new property values on the allocation of rates for the 2022 - 23 year difficult.

The changing property values mean that while we know we need to collect an additional \$1.6 million in rates, we don't know how that will be split up amongst different types and locations of households and businesses in the preparation of this annual plan.

Council also has a legislative timeframe to strike rates by 30 June 2022. It is frustrating that due to the delays from QV there will be no time in the system for us to consider any significant restructure of budgets or rates mechanisms to deal with any impact created by the revaluations.

Central Hawke's Bay:

Together We Thrive! E Ora Ngā Tahi Ana!

Our people are our greatest asset. At the core of everything we do is a vision that our people are healthy, prosperous and resilient, with a strong sense of pride and identity.

In 2016, with the arrival of a new Mayor and six new Councillors, joining two incumbent Councillors the clear message from the people of Central Hawke's Bay was that there was a need for change and a new approach to deliver on the aspirations of the Central Hawke's Bay.

Project Thrive was born from this change, reflecting six simple words that have translated into a values based strategic approach for the District, based on Trust, Honesty, Respect, Innovation, Valuing People and Excellence - THRIVE.

This vision continues to be the cornerstone of our aspirations for Central Hawke's Bay and is reflected in everything we do.

Through seven outcomes, Project Thrive created a foundational blueprint for success in our district that we have continued to build upon.

Achieving our vision requires a team effort from us all to move forward confidently.









CONNECTED
CITIZENS
HE KIRIRARAU WHAI HONONGA



SMART GROWTH HE TIPU ATAMAI



ENVIRONMENTALLY RESPONSIBLE HE WHAKAARO NUI KI TE TAIAO



DURABLE
INFRASTRUCTURE
HE HANGANGA MAUROA



To read more about project Thrive click here

Our focus areas for the 2022/23 year includes:

Ensuring Local Voice through reform

Local government is currently experiencing the most transformational and significant period of Central Government reform and change of recent times.



Three Waters Reform, Future for Local Government Review, Resource Management Act Reform, Climate Change Reform and the Civil Defence Trifecta programme are significant reform programmes that will all affect the future make up and role of Council. Include wider change programmes including the Health and Disability reforms as an example, and the future legislative and operating picture for Council and community is likely to be unrecognisable in the near future.

While change is daunting, there are opportunities for change to be transformational, enabling Council and community to work through some of its most significant challenges, like the affordability of essential infrastructure and water upgrades that ratepayers cannot afford to shoulder alone.

Through all of this change, Council are focussed on ensuring that the local voice of Tamatea – Central Hawke's Bay is retained and not lost through change, in what will be a significant evolution of democratic systems and processes community has become used to.





Continuing to build partnerships with tangata whenua

Tamatea – Central Hawke's Bay has always been known for doing things differently. Our growing partnership approach speaks to that, as Council, community and tangata whenua build our collective capacity and capability to engage and partner into the future in a uniquely Tamatea way.

Council acknowledges its responsibilities and obligations under Te Tiriti o Waitangi – the Treaty of Waitangi and its wider responsibility to support and facilitate active participation by Māori in our decision making processes.

In the year ahead, we'll continue to support the development of meaningful relationships with marae and hapu, as well as well as local and regional organisations, as we work to implement Tuhoho Mai Tuhono Atu – Council's Māori Engagement Strategy. We collectively recognise it is early days in our partnership journey and that we both have considerable work ahead of us.

The future is exciting and promising however, as we collectively seek to enhance the outcomes for the people of Tamatea - Central Hawke's Bay.

4 | Central Hawke's Bay District Council | Te Kaunihera o Tamatea



Upgrading our waters infrastructure

Having faced the facts, we'll continue to make progress on the implementation of The Big Water Story, progressing a number of key projects in the year ahead.

A strong focus continues to be the Waipukurau Second Water Supply – to add resilience and additional storage to keep up with sharp population growth in Waipukurau. The larger project will see the connection of Waipawa supply with Waipukurau, creating multi-layer resilience at the source, pipelines, and storage.

Work is underway to replace the Trunk Main from the Tikokino Road Borefield to the Abbottsford Reservoir in Waipawa, and by the end of 2022, we plan to have a new line to the reservoir.

Firefighting projects boosting our networks will continue, as well as the upgrading of mains in areas like Pōrangahau Road in Waipukurau.

Set to kick-off in 2023, our reservoir replacement programme will see Abbottsford Reservoirs be replaced and upsized from 1.1million litres of storage to 2.8million - the first step of the programme.

Affordability continues to be a significant challenge for us, and we will continue to explore the opportunities as part of things like three waters reform to address this issue.

Watch this space!





Removing wastewater from our Waterways

The Long Term Plan adopted a brave and transformational future vision for how our wastewater is treated and discharged – with a clear message to remove all wastewater from our waterways and implement land-based discharges.

Across Otāne, Waipawa and Waipukurau, we have been working hard to build the Otāne to Waipawa Wastewater Pipeline, and as of March 2022, will have completed over 8kms of pipeline and most of a pump station at Otāne. We have been working on finalising an amendment to our Waipawa consent to receive the Otāne flows and expect the system to be commissioned and operating by May 2022.

At the Waipawa and Waipukurau Wastewater Treatment Plants (WWTP), we will continue with our plan to undertake short term improvements. The Waipawa WWTP pond has been desludged and the Waipukurau desludging is in progress.

We'll continue to work with our trade waste customers, by implementing new consents and driving treatment improvements to support our ability to receive and treat wastewater.

Longer term design and planning continues as we plan to send wastewater to land for discharge in Waipawa by 2024.

Consenting has been the focus at Takapau and Pōrangahau /Te Paerahi. We are hopeful that by mid-2022, we will have a new long-term consent to irrigate to land at Takapau, and by the end of 2022, a new consent to irrigate to land for the Pōrangahau and Te Paerahi systems.

Through the rest of 2022 and 2023, we will continue the mahi to meet the aspirations and vision the Wastewater community reference group set in 2019: "Our effluent is treated in a sustainable way that creates a resource, protects our environment and continues to do so for generations to come."

As with our water infrastructure, we will continue to face massive affordability challenges and hit our debt cap to address this essential work without fundamental change like the three waters reform programme.



Central Hawke's Bay is thriving on the back of unprecedented growth not seen in the district since the 1960's.

From a declining population for nearly 20 years, Central Hawke's Bay's population has been steadily growing, buoyed by a surge of optimism and positivity.

Since 2018, the District has gained an additional 1000 residents and achieved an average of a 2.1% growth rate since 2013. To cope with the surge of optimism and growth, there has been a boom in consenting for new residential dwellings buoyed with a 247% boost in new lots being created in the last financial year.

To keep ahead of this growth and manage the things that make our place unique, Council adopted the Central Hawke's Bay Integrated Spatial Plan 2020 - 2050. The purpose of the plan is to help guide the growth of the forecast 1700 new homes the district can expect over the next ten years.

Council will continue to work hard to deliver projects that will support 'Smart Growth' in the right places, funded through development contributions paid by developers creating the costs over the coming year. This includes infrastructure and a project to enable the area known as the 'old Hospital site' and in-fill development in Waipawa.

We understand that growth impacts on us all in different ways – and not always positively. We'll continue to work hard to maintain the values and things that make our community unique.

Thriving Places and Spaces

In July 2021 Council commenced its Thriving Places and Spaces conversation. Over the past few years our focus has been on getting our water and transport infrastructure basics right.

Since July, we've been thinking about the future of all those other things that enrich our lives and help to build strong communities, for these to be considered as part of the development of the 2024 Long Term Plan.

Practically, Council wants to understand what our district's longer term needs and aspirations are for services and activities like camping, arts, libraries, sport and play and how we strategically respond to issues like growth, major investment required in strengthening community facilities and ensuring we support community organisations and groups to keep doing the great mahi they do.

Following early engagement we completed in late 2021/early 2022, you can expect to be formally consulted on key topics in June and July of 2022, with other decisions and outputs such as the review of bylaws or major investment decisions being made as part of the 2024 Long Term Planning process or in the coming years. In early 2024 you can expect conversations about how we support some our best known assets for the future, like the Centralines Pool and Gymnasium and assets like the Central Hawke's Bay Municipal Theatre.











Economic Development

In November 2019, Council adopted its first Economic Action Plan for the district.

The Action Plan sets out seven focus areas to address economic opportunities and includes a number of actions and initiatives across the organisation, community and region to see our thriving future.

Our focus will continue to be on the delivery of the action points in the plan, as well as other key planning documents such as the Tourism Infrastructure Needs Assessment and ongoing promotion of brand Central Hawke's Bay.

In this annual plan, Council has also redirected existing funds and identified new funds to support the establishment of the Regional Economic Development Agency for Hawke's Bay. The Agency will be established in Hawke's Bay with the support of the five Councils, and business and Māori leadership interests.

The decision to establish a Regional Economic Development Agency follows a comprehensive review of local government investment in business and industry support across Hawke's Bay. The new entity will support businesses and sectors in the region, focusing on priority areas or issues and ultimately support growth and productivity across the regional economy.

The entity will also present a strong and united voice and vision to external investors, talent and Central Government.





Refreshed Community Wellbeing Strategy

In late 2021 Council began the review of its Community Wellbeing Strategy.

With the aim of continuing to bring the core of Project Thrive to the heart of the community, the refreshed Community Wellbeing Strategy sets out to define the Central Hawke's Bay definition of wellbeing – which is Project Thrive!

Project Thrive is Central Hawke's Bay's definition of Community Wellbeing, reflected and intrinsically woven into the service delivery and activities we deliver in our broad purpose of Local Government in Central Hawke's Bay.

We know this work would not succeed without the partnerships and collaboration of our community to enhance our collective wellbeing, and accordingly we've also reviewed our Social Wellbeing strategy.

The Social Wellbeing Strategy will continue to work to bring to life our 'network of networks' and deliver on the priorities that we have collectively identified with the community over the last ten years and through key stakeholder workshops in late 2021, to continue to deliver on a Thriving Central Hawke's Bay of the future.

You can expect us to continue providing the leadership and facilitation of our social wellbeing networks for our community over this coming year and through the years ahead.

Promotion of Housing outcomes

Our focus will remain on supporting our community to Thrive through access to a home.

Council adopted its Housing Strategic Framework in late 2019 with a number of initiatives to get housing opportunities going in the district.

We understand that housing is a major issue in Central Hawke's Bay, and while not on the number scale of larger centres like Napier or Hastings, proportionately in relation to our population we have big challenges.

In response with our tangata whenua partners we've established the Tamatea Housing Taskforce. The Taskforce recognises itself as the forum for housing issues to be raised in Tamatea – Central Hawke's Bay, to support a coordinated approach to housing with Marae, tangata whenua and community. The taskforce have identified two initial priorities being enabling affordable rentals in the District and unlocking Māori housing opportunities. We also have a plan to develop a Housing Locality Plan for the district to deliver on the collective housing aspirations we have.

Another lever that Council has to unlock housing is the development of the Waipukurau South Growth Precinct. This area, commonly known as the hospital site has long-term potential to yield over 1,000 homes.

Council has been working collaboratively with land owners and has made an application to Central Government's Infrastructure Acceleration Fund to build the required infrastructure that would enable the area to be adequately serviced (roads and three waters infrastructure in particular).

We expect to hear the outcome of this project before June, which, if successful, will see a number of projects underway to enable housing in the area.



Wastefree CHB

We'll continue working hard to achieve our goal of being a wastefree CHB over the next 12 months.

During the Long Term Plan 2021 - 2031 we sought to see a step change in our waste behaviours, by extending kerbside recycling collection to more of our rural villages and establishing a new rural recycling trailer to extend recycling services into areas we've never been before.

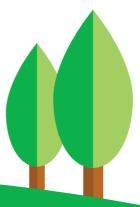
At this time we planned to close our rural recycling drop off centres, as we expected recycling volumes at the rural drop off centres to reduce with the introduction of kerbside recycling – instead they've increased!

In this annual plan, Council have retained the rural recycling drop off centres, continuing to boost the volume of waste being diverted from landfill.

This year, we'll also prepare for the roll out of the rubbish wheelibin service to each household for the 2023/24 year. This new service will replace the rubbish bag service and instead provide a wheelibin to each household for the disposal of rubbish.

You'll also continue to see us supporting great initiatives like Enviroschools and other waste free initiatives across the district





Continuing the District Plan Review

Under the Resource Management Act 1991, all Councils are required to have a District Plan.

With the current District Plan nearly twenty years old, the review of the plan was a key tool prioritised in achieving the vision developed with community during the development of Project Thrive in 2017.

The Proposed District Plan was developed from a Draft District Plan that was put together with comprehensive community input. Following the formal notification of the plan in May 2021, submissions have since been received, a call for further submissions sought, with these submissions now being collated and the first of seven topic hearings of the submissions by Commissioners commencing in mid- March 2022.

The remaining five topic groups will be heard over the rest of the 2022 calendar year. After this point, reporting officers will prepare reports on the submissions and the commissioners recommendations, to be presented to Council with the Proposed District Plan, likely to be in early 2023.

The District Plan review is a major piece of work that has been a priority of this Council for over five years now. Being a loan-funded activity, this annual plan has increases in funding to repay the costs of the plan over the ten years of the plans life.





Overall 2022/23 Rates Increase

The overall 2022/23 is an average increase of 6.8% with the district requiring an increase in budget of \$1.6 million.

The additional funding of \$1.6 million is made of the following key costs:

- Servicing and repayment costs from new debt raised to implement the significant investment programme required in Councils infrastructure programme and projects like the District Plan Review.
- Inflation on the costs of services, currently set in accordance with the assumptions made in Councils Long Term Plan 2021 – 2031.

The original budget tabled to Council in December 2021 for the 2022/23 year was closer to 7.5%. We've been able to bring the budget back to the 6.8% forecast in Year 2 of the Long Term Plan 2021 – 2031 by:

- Reviewing and refining the timing of key loan drawdowns associated with large projects that will be debt funded.
- Reviewing fees and charges to ensure activities are meeting their Revenue and Financial Policy targets for rate and private (fee and charge) contributions.

Like all budgets, this annual plan has been developed with the Council's best information and planning at this time it was developed. Like all things, if circumstances change, the Council may have to revisit its intentions through the year.

You can see rates samples on Page 58 of this document or head to **www.chbdc.govt.nz** and search rates.



Impact of new Property Values on Rates

Every three years, Council is legally required to review its valuation roll, which sets the value for land and buildings as the basis for the setting the distribution of a portion of the Districts rates.

The review is contracted to independent company Quotable Value. As a result of the Auckland COVID-19 lockdown in 2020, the revaluation for Central Hawke's Bay was delayed

New property values from Quotable Value will change the proportion of the total cost of operating the District, each property owner is allocated and pays based on the value of their property through rates that are not uniform or connection based. Increased property values do not mean that Council makes more or less money, the total funds required to operate the district does not change.

The change in property values does mean however that where property increases are not as high, property owners are likely to receive a lower allocation of rates, possibly even a reduction, while where there are significant increases in property values, property owners are likely to have to pay a greater proportion and therefore more rates than before.

The timing of QV values has been a significant frustration for Council. Council delayed the adoption of the Annual Plan to give time to consider how it may be able to manage any significant impacts to residents as a result of QV price changes on rates. The delays mean that Council is out of time to effectively consider any changes, consult on these and then set rates by 30 June 2022 for the 2022/23 year.

Page 58 of this document shows rates samples with the proposed rates prior and after the new QV values have been applied.



Rating Review

The final resolution in Council adopting the 2021 - 2031 Long Term Plan was to complete a further rates review.

In the 2020/21 year Council undertook the first major rating review for the district in over ten years. Council consulted on the review in late 2020, making minor amendments to the rating system and implementing these in the first year of the 2021 –2031 Long Term Plan.

Council in the 2022/23 year are hopeful to complete the second and further rates review following the implications from new property values in 2022, and to consider how it may go about understanding how to fund assets and services to ensure that communities fairly pay for the benefits and costs of services, within the limited range of tools Council has available to it.







Group of Activities

This section outlines the Financial Impact Statements for each of Council's activities for the 2022/23 year.

The Central Hawke's Bay District Council's activities fall into the following eight groups which cover twenty separate activities:

Planning and Regulatory Group













DISTRICT PLANNING

COMPLIANCE & MONITORING

BUILDING CONTROL

LAND USE & SUBDIVISION CONSENTS

ANIMAL CONTROL

Recreation and Community Facilities Group



& MUSEUMS







LIBRARIES



RETIREMENT







Community Leadership Group



LEADERSHIP, GOVERNANCE AND CONSULTATION



ECONOMIC & SOCIAL DEVELOPMENT

Water Supplies Group



WATER SUPPLIES





WASTEWATER (SEWERAGE)

Land Transport Group



LAND TRANSPORT





STORMWATER

Solid Waste Group



SOLID WASTE

The Annual Plan 2022/23 is intended to be read in conjunction with the Long Term Plan 2021 -2031. The full details of the operational and capital programmes is included within the Long Term Plan and the 2022/23 year is Year 2 of the Plan. Any significant variations to the capital programmes are detailed within this section for each Group of Activities

Making sense of the numbers

The following table outlines the different financial meanings of each row of the funding impact statements through this section of the plan, and how the funds are being treated.

Ç PF	and direct costs.
Finance costs Internal charges and overheads applied	Interest payments we make on funds borrowed (loans). Money paid to other departments of the Council such as overheads
Payments to staff and suppliers	The day to day cost of running this activity e.g. salaries and wages, materials and services.
Applications of Operating Funding (Exp	enditure)
Total Operating Funding	Total income from the day to day operation of this activity.
Local authorities fuel tax, fines, infringement fees, and other receipts	Miscellaneous income from other sources generally not of a significant nature e.g. local authority petrol tax.
Interest and dividends from investments	Money earned from our savings and investments through interest and dividend payments.
Internal charges and overheads recovered	Money received from other departments of the Council such as overheads and direct costs.
Fees and charges	Includes admission charges for Council facilities and regulatory fees e.g. permits, dog registration.
Subsidies and grants for operating purposes	Money received from other organisations that contribute to the operational cost of the service.
Targeted rates	Rates where the benefit or use of a service can be assigned to specific households or communities, such as stormwater or district growth. Includes targeted rates for water supply.
General rates, uniform annual general charges, rates penalties	Income from general rates charged on the capital value of all properties within the District, fixed charges across the whole district (UAGC), and penalties for late payment of rates.

Capital	
Sources of Capital Funding	
Subsidies and grants for capital expenditure	Money received from other organisations that contribute to the capital cost of the service.
Development and Financial Contributions	Money paid by developers towards providing assets or extending existing assets to cater for increased demand due to growth, e.g. extending sewerage systems.
Increase (decrease) in debt	Borrowing money to pay for new assets, parts of assets or to fund temporary deficits, less loan repayments.
Gross proceeds from the sale of assets	Revenue to be raised from the sale of assets belonging to this activity.
Lump sum contributions	Payments made by an eligible ratepayer for the purposes of contributing to a capital project. However, we do not accept lump sum contributions for targeted rates.
Other dedicated capital funding	These largely relate to earthquake recoveries and are generally only relevant to Christchurch and the Canterbury region.
Total Sources of Capital Funding	Total capital funding for this activity.
Applications of Capital Funding	
Capital expenditure	Capital expenditure creating a completely new asset or extending or renewing an existing asset to provide the same or greater service than it currently provides e.g. extending a sewer pipe to increase capacity. The expenditure is split to fund level of service improvements versus population growth and/or renewal works. While a lot of our capital projects contribute to more than one of these drivers, legislation requires us to allocate each project to just one driver in the Funding Impact Statements.
Increase (decrease) in reserves	Transferring money into and from a reserve account held for a special purpose. Includes: transferring development contribution revenue to development contribution reserves; using funds from depreciation reserves, and using funds from operational reserves to provide or to assist with maintaining existing assets or services.
Increase (decrease) of investments	Net movement of investments.
Total Applications of Capital Funding	Total capital expenditure for this activity.
Surplus (Deficit) of Capital Funding	Sources of capital funding less applications of capital funding.
Funding Balance	Net operating funding less net capital funding.



Funding Impact Statement for 2022/2023

Community Leadership Group

	2022	Long Term Plan 2023	Annual Plan 2023
	\$000	\$000	\$000
Sources of operating funding			
General rates, uniform annual general charges and rates penalties	1,604	1,724	1,922
Targeted rates	0	0	0
Subsidies and Grants for Operating Purposes	34	35	35
Fees, charges	25	77	34
Interest and dividends from investments	0	0	0
Local authorities fuel tax, fines, infringement fees and other receipts	0	0	0
Total operating funding	1,663	1,836	1,991
Applications of operating funding			
Payments to staff and suppliers	1,145	1,301	1,439
Finance costs	0	0	0
Other operating funding applications	523	549	566
Total applications of operating funding	1,668	1,850	2,005
Surplus (deficit) of operating funding	(5)) (14)	(14)
Sources of capital funding			
Subsidies and grants for capital expenditure	0	0	0
Gross proceeds from sale of assets	0	0	0
Development and financial contributions	0	0	0
Increase (decrease) in debt	9	8	8
Lump sum contributions	0	0	0
Total sources of capital funding	9	8	8
Applications of capital funding			
Capital expenditure			
to meet additional demand	0	0	0
to improve the level of service	10	0	0
to replace existing assets	0	0	0
Increase (decrease) in reserves	(6)) (6)	(6)
Increase (decrease) of investments	0	0	0
Total applications of capital funding	4	(6)	(6)
Surplus (deficit) of capital funding	5	14	14
Funding balance	(0)) (0)	(0)

Variations from the Long Term Plan

Variations to expenditure between Year 2 of the Long Term Plan 2021 -2031 and the Annual Plan 2022/23 are listed below:

Activity	Year 2 of LTP \$000	Annual Plan 2023 \$000	Diff \$000	Explanation
Councillor & Kairahi Advisor Remuneration	372	462	90	Based on Local Government Determination

Funding Impact Statement for 2022/2023

Planning and Regulatory Group

	Annual Plan Lor 2022 \$000	ng Term Plan 2023 \$000	Annual Plan 2023 \$000
Sources of operating funding			
General rates, uniform annual general charges and rates penalties	1,238	1,428	1,429
Targeted rates	0	0	0
Subsidies and Grants for Operating Purposes	0	0	0
Fees, charges	1,686	1,805	2,308
Interest and dividends from investments	0	0	0
Local authorities fuel tax, fines, infringement fees and other receipts	16	17	15
Total operating funding	2,940	3,250	3,752
Applications of operating funding			
Payments to staff and suppliers	2,920	3,306	3,830
Finance costs	66	88	79
Other operating funding applications	597	638	669
Total applications of operating funding	3,583	4,032	4,578
Surplus (deficit) of operating funding	(643)	(782)	(826)
Sources of capital funding			
Subsidies and grants for capital expenditure	0	0	0
Gross proceeds from sale of assets	0	0	0
Development and financial contributions	0	0	0
Increase (decrease) in debt	1,343	782	826
Lump sum contributions	0	0	0
Total sources of capital funding	1,343	782	826
Applications of capital funding			
Capital expenditure			
to meet additional demand	0	0	0
to improve the level of service	700	0	0
to replace existing assets	0	0	0
Increase (decrease) in reserves	0	0	0
Increase (decrease) of investments	0	0	0
Total applications of capital funding	700	0	0
Surplus (deficit) of capital funding	643	782	826
Funding balance	0	0	0

Variations from the Long Term Plan

Activity	Year 2 of LTP	Annual Plan 2023	Diff	Explanation
	\$000	\$000	\$000	
Higher level of Consents Activity - Fees and Charges	1279	1797	518	Volume Related Revenue
Higher level of Consents Activity -				
Payments to Staff and Suppliers	1358	1901	543	Volume Related Expenses

Funding Impact Statement for 2022/2023

Land Transport Group

	Annual Plan Lo 2022 \$000	ng Term Plan 2023 \$000	Annual Plan 2023 \$000
Sources of operating funding General rates, uniform annual general charges and rates penalties	6,967	7.122	7,124
Targeted rates	0,907	7,122	7,124
Subsidies and Grants for Operating Purposes	3.198	3.121	3.121
Fees, charges	63	65	65
Interest and dividends from investments	0	0	0
Local authorities fuel tax, fines, infringement fees and other receipts	166	171	171
Total operating funding	10,394	10,479	10,481
Applications of operating funding	•	,	•
Payments to staff and suppliers	5.349	5,331	5,307
Finance costs	0	0	0
Other operating funding applications	1,792	1,918	1,944
Total applications of operating funding	7,141	7,249	7,251
Surplus (deficit) of operating funding	3,253	3,230	3,230
Sources of capital funding			
Subsidies and grants for capital expenditure	12,466	4,240	4,240
Gross proceeds from sale of assets	0	0	0
Development and financial contributions	0	0	0
Increase (decrease) in debt	0	0	0
Lump sum contributions	0	0	0
Total sources of capital funding	12,466	4,240	4,240
Applications of capital funding			
Capital expenditure			
to meet additional demand	0	0	0
to improve the level of service	1,250	1,256	1,256
to replace existing assets	14,303	6,048	6,048
Increase (decrease) in reserves	166	166	166
Increase (decrease) of investments	0	0	0
Total applications of capital funding	15,719	7,470	7,470
Surplus (deficit) of capital funding	(3,253)	(3,230)	(3,230)
Funding balance	0	0	0

Variations from the Long Term Plan

Variations to expenditure between Year 2 of the Long Term Plan 2021 -2031 and the Annual Plan 2022/23 are listed below:

Activity	Year 2 of LTP	Annual Plan	Diff	Explanation	
	\$000	2023 \$000	\$000		
No Material Change					

Funding Impact Statement for 2022/2023

Solid Waste Group

	Annual Plan Lo	ng Term Plan 2023 \$000	Annual Plan 2023 \$000
Common of an archive for direct	\$000	\$000	\$000
Sources of operating funding Constal rates uniform appeal appeal sharpes and rates populities	1.327	1 270	1 001
General rates, uniform annual general charges and rates penalties	,-	1,378	1,281
Targeted rates	399	431	478
Subsidies and Grants for Operating Purposes	260	267	267
Fees, charges	2,088	1,861	2,361
Interest and dividends from investments	0	0	0
Local authorities fuel tax, fines, infringement fees and other receipts	0	0	0
Total operating funding	4,074	3,937	4,387
Applications of operating funding			
Payments to staff and suppliers	2,943	3,035	3,515
Finance costs	39	35	35
Other operating funding applications	537	574	582
Total applications of operating funding	3,519	3,644	4,132
Surplus (deficit) of operating funding	555	293	255
Sources of capital funding			
Subsidies and grants for capital expenditure	0	0	65
Gross proceeds from sale of assets	0	0	0
Development and financial contributions	10	10	10
Increase (decrease) in debt	(120)	(149)	(61)
Lump sum contributions	0	0	0
Total sources of capital funding	(110)	(139)	14
Applications of capital funding			
Capital expenditure			
to meet additional demand	0	0	0
to improve the level of service	68	74	189
to replace existing assets	105	110	110
Increase (decrease) in reserves	272	(30)	(30)
Increase (decrease) of investments	0	0	0
Total applications of capital funding	445	154	269
Surplus (deficit) of capital funding	(555)	(293)	(255)
Funding balance	0	0	0

Variations from the Long Term Plan

Activity	Year 2 of LTP	Annual Plan 2023	Diff	Explanation
	\$000	\$000	\$000	
Increase in Fees & Charges	1861	2361	500	100% recovery of additional Costs
Emissions Trading Scheme -				
Cost of Carbon Credit Surrender	471	922	451	Higher Cost of Carbon Credits
Recycling Drop Off Centre Operations	41	113	72	Retention of Additional
				Drop Off Centres
Subsidies and grants for capital expenditure	0	65	65	Subsidy for the construction
				of Weighbridge
Capital to Improve Levels of Service	74	189	115	Construction of Weighbridge

Funding Impact Statement for 2022/2023

Water Supplies Group

	Annual Plan Lon 2022 \$000	g Term Plan 2023 \$000	Annual Plan 2023 \$000
Sources of operating funding			
General rates, uniform annual general charges and rates penalties	0	0	0
Targeted rates	3,713	4,078	4,113
Subsidies and Grants for Operating Purposes	0	0	
Fees, charges	5	5	5
Interest and dividends from investments	0	0	0
Local authorities fuel tax, fines, infringement fees and other receipts	0	0	0
Total operating funding	3,718	4,083	4,118
Applications of operating funding			
Payments to staff and suppliers	1,980	2,145	2,309
Finance costs	293	375	331
Other operating funding applications	780	834	814
Total applications of operating funding	3,053	3,354	3,454
Surplus (deficit) of operating funding	665	729	664
Sources of capital funding			
Subsidies and grants for capital expenditure	2,300	0	0
Gross proceeds from sale of assets	0	0	0
Development and financial contributions	770	793	793
Increase (decrease) in debt	1,707	3,199	3,301
Lump sum contributions	0	0	0
Total sources of capital funding	4,777	3,992	4,094
Applications of capital funding			
Capital expenditure			
to meet additional demand	163	167	167
to improve the level of service	3,939	3,182	3,201
to replace existing assets	1,668	3,045	3,063
Increase (decrease) in reserves	(328)	(1,673)	(1,673)
Increase (decrease) of investments	0	0	0
Total applications of capital funding	5,442	4,721	4,758
Surplus (deficit) of capital funding	(665)	(729)	(664)
Funding balance	0	0	0

Variations from the Long Term Plan

Variations to expenditure between Year 2 of the Long Term Plan 2021 -2031 and the Annual Plan 2022/23 are listed below:

Activity	Year 2 of LTP	Annual Plan 2023	Diff	Explanation	
	\$000	\$000	\$000		
Payments to Staff and Suppliers	2145	2309	164		Inflationary Pressures & Cost of
					maintaining aged infrastructure

Funding Impact Statement for 2022/2023

Wastewater Group

	Annual Plan Lor 2022 \$000	ng Term Plan 2023 \$000	Annual Plan 2023 \$000
Sources of operating funding			
General rates, uniform annual general charges and rates penalties	3,008	3,190	3,172
Targeted rates	0	0	0
Subsidies and Grants for Operating Purposes	775	1,017	1,017
Fees, charges	0	0	0
Interest and dividends from investments	0	0	0
Local authorities fuel tax, fines, infringement fees and other receipts	0	0	0
Total operating funding	3,783	4,207	4,189
Applications of operating funding			
Payments to staff and suppliers	1,412	1,496	1,584
Finance costs	426	551	498
Other operating funding applications	780	834	814
Total applications of operating funding	2,618	2,881	2,896
Surplus (deficit) of operating funding	1,165	1,326	1,293
Sources of capital funding			
Subsidies and grants for capital expenditure	700	0	0
Gross proceeds from sale of assets	0	0	0
Development and financial contributions	902	929	929
Increase (decrease) in debt	1,536	4,837	4,870
Lump sum contributions	0	0	0
Total sources of capital funding	3,138	5,766	5,799
Applications of capital funding			
Capital expenditure			
to meet additional demand	1,496	1,541	1,541
to improve the level of service	2,969	2,128	2,128
to replace existing assets	3,698	4,437	4,437
Increase (decrease) in reserves	(3,860)	(1,014)	(1,014)
Increase (decrease) of investments	0	0	0
Total applications of capital funding	4,303	7,092	7,092
Surplus (deficit) of capital funding	(1,165)	(1,326)	(1,293)
Funding balance	0	0	0

Variations from the Long Term Plan

Activity	Year 2 of LTP \$000	Annual Plan 2023 \$000	Diff \$000	Explanation	
Payments to Staff and Suppliers	1496	1584	88		Inflationary Pressures & Cost of maintaining aged infrastructure

Stormwater Group

	Annual Plan Lor 2022 \$000	ng Term Plan 2023 \$000	Annual Plan 2023 \$000
Sources of operating funding			
General rates, uniform annual general charges and rates penalties	85	106	104
Targeted rates	808	991	975
Subsidies and Grants for Operating Purposes	0	0	0
Fees, charges	0	0	0
Interest and dividends from investments	0	0	0
Local authorities fuel tax, fines, infringement fees and other receipts	0	0	0
Total operating funding	893	1,097	1,079
Applications of operating funding			
Payments to staff and suppliers	376	484	487
Finance costs	34	66	62
Other operating funding applications	313	335	320
Total applications of operating funding	723	885	869
Surplus (deficit) of operating funding	170	212	210
Sources of capital funding			
Subsidies and grants for capital expenditure	0	0	0
Gross proceeds from sale of assets	0	0	0
Development and financial contributions	217	224	224
Increase (decrease) in debt	773	1,230	1,232
Lump sum contributions	0	0	0
Total sources of capital funding	990	1,454	1,456
Applications of capital funding			
Capital expenditure			
to meet additional demand	245	886	886
to improve the level of service	140	309	309
to replace existing assets	774	797	797
Increase (decrease) in reserves	1	(326)	(326)
Increase (decrease) of investments	0	0	0
Total applications of capital funding	1,160	1,666	1,666
Surplus (deficit) of capital funding	(170)	(212)	(210)
Funding balance	0	0	0

Variations from the Long Term Plan

Variations to expenditure between Year 2 of the Long Term Plan 2021 -2031 and the Annual Plan 2022/23 are listed below:

Activity	Year 2 of LTP	Annual Plan	Diff	Explanation
		2023 \$000	\$000	\$000
No Material Change				

Funding Impact Statement for 2022/2023

Recreation and Community Facilities Group

	Annual Plan Lo 2022 \$000	ng Term Plan 2023 \$000	Annual Plan 2023 \$000	
Sources of operating funding				
General rates, uniform annual general charges and rates penalties	4,166	4,453	4,334	
Targeted rates	0	0	0	
Subsidies and Grants for Operating Purposes	2	2	2	
Fees, charges	776	916	884	
Interest and dividends from investments	0	0	0	
Local authorities fuel tax, fines, infringement fees and other receipts	43	44	62	
Total operating funding	4,987	5,415	5,282	
Applications of operating funding				
Payments to staff and suppliers	3,547	3,277	3,316	
Finance costs	115	127	95	
Other operating funding applications	1,008	1,069	1,129	
Total applications of operating funding	4,670	4,473	4,540	
Surplus (deficit) of operating funding	317	942	742	
Sources of capital funding				
Subsidies and grants for capital expenditure	0	0	0	
Gross proceeds from sale of assets	0	0	0	
Development and financial contributions	173	178	178	
Increase (decrease) in debt	406	515	683	
Lump sum contributions	0	0	0	
Total sources of capital funding	579	693	861	
Applications of capital funding				
Capital expenditure				
to meet additional demand	0	51	51	
to improve the level of service	193	474	474	
to replace existing assets	683	912	921	
Increase (decrease) in reserves	20	198	157	
Increase (decrease) of investments	0	0	0	
Total applications of capital funding	896	1,635	1,603	
Surplus (deficit) of capital funding	(317)	(942)	(742)	
Funding balance	0	0	0	

Variations from the Long Term Plan

Activity	Year 2 of LTP	Annual Plan 2023	Diff	Explanation	
	\$000	\$000	\$000		
No Material Change					



Funding Impact Statement for 2018-2028

Prospective Statement of Comprehensive Revenue

	Annual Report 2021 \$000	Long Term Plan L 2022 \$000	ong Term Plan 2023 \$000	Annual Plan 2023 \$000
Revenue				
Rates revenue	21,364	23,343	24,927	24,939
Subsidies and grants	25,909	18,960	7,665	7,730
Interest and dividends	215	71	42	68
Fees and Charges	5,204	5,418	5,746	6,674
Development contributions	322	2,072	2,133	2,133
Other revenue	972	249	258	274
Total revenue	53,986	50,111	40,771	41,819
Expenditure				
Personnel costs	5,696	7,397	7,725	8,641
Depreciation and amortisation	11,971	12,696	14,653	12,543
Finance costs	462	732	1,062	847
Other operating expenses	26,447	18,139	18,786	19,402
Total operating expenditure	44,575	38,964	42,226	41,433
Net Operating Surplus/(Deficit)	9,411	11,147	(1,455)	386
Other (Gains)/Losses				
(Gains)/Losses on Public Debt	0	0	0	0
(Gains)/Losses on Investments	0	0	0	0
Total Other (Gains)/Losses	0	0	0	0
Operating surplus/(deficit) before tax	9,411	11,147	(1,455)	386
Income tax expense	0	0	0	0
Net surplus/(deficit) after tax	9,411	11,147	(1,455)	386
Other comprehensive income				
Gains/(losses) on the revaluation of property, plant and equipment	14,005	24,963	32,183	31,347
Gains/(Losses) on the Disposal Revalued Property, Plant and Equipment	0	0	0	0
Impairment of Recreation and Community Assets	0	0	0	0
Total other comprehensive Income	14,005	24,963	32,183	31,347
Total comprehensive income for the year	23,415	36,110	30,728	31,732

Prospective Statement of Changes in Equity

	Annual Report Lo 2021 \$000	ng Term Plan Lo 2022 \$000	ng Term Plan 2023 \$000	Annual Plan 2023 \$000
Opening Equity Balance	842,469	873,015	909,125	874,709
Total comprehensive income for the year	23,415	36,110	30,728	31,732
Closing Equity Balance	865,884	909,125	939,853	906,441
Components of Equity				
Ratepayers Equity at the beginning of the Year	244,458	261,149	274,835	237,938
Net Surplus/(Deficit) for the Year	9,411	11,147	(1,455)	386
Transfers to (from) other reserves	34	2,540	1,087	131
Ratepayers Equity at end of Year	253,903	274,835	274,468	238,454
Special & Other Funds at the beginning of the Year	7,025	10,491	7,951	7,492
Transfers to (from) Special Funds	168	(2,540)	(1,087)	(131)
Special & Other Funds at the end of the Year	7,193	7,951	6,864	7,361
Trust Funds at the beginning of the Year	182	172	172	184
Transfers to (from) Trust Funds	2	0	0	0
Trust Funds at the end of the Year	184	172	172	184
Revaluation Reserves at the beginning of the Year	590,804	601,203	626,166	629,094
Gains/(Losses) on the Revaluation Property, Plant, and Equipment	14,005	24,963	32,183	31,347
Gains/(Losses) on the Disposal Revalued Property, Plant and Equipment	(204)	0	0	0
Revaluation Reserves at the end of the Year	604,604	626,166	658,349	660,441
Total Equity at end of Year	865,884	909,125	939,853	906,441

Funding Impact Statement for 2018-2028

Prospective Balance Sheet

	Annual Report Long Term Plan Long Term Plan			Annual Plan
	2021	2022	2023	2023
	\$000	\$000	\$000	\$000
Assets				
Current assets	0.600	0.507	0.106	0.600
Cash and cash equivalents	2,623	2,527	2,186	2,623
Trade and other receivables	4,462	4,927	4,981	4,573
Prepayments	480	296	296	480
Stock on Hand	26	22	22	26
Current Investments	13,037	119	1,074	1,152
Total current assets	20,626	7,891	8,560	8,853
Non-current assets				
Investments	1,322	3,457	668	2,827
Property, plant and equipment and Intangibles	880,897	936,243	979,945	972,178
Total non-current assets	882,219	939,700	980,613	975,005
Total assets	902,845	947,592	989,173	983,858
Liabilities				
Current liabilities				
Trade and other payables	13,003	7,430	7,484	6,415
Employee entitlements	386	330	330	386
Current Public Debt	107	4,118	10,118	10,107
Total current liabilities	13,496	11,877	17,932	16,908
Non-current liabilities				
Non-Current Public Debt	20,000	22,560	27,311	25,230
Provisions for Landfill Closure	3,463	4,029	4,078	3,547
Total non-current liabilities	23,463	26,590	31,389	28,777
Total liabilities	36,959	38,467	49,321	45,685
Equity				
Special & Other Funds	7,193	7,951	6,864	7,361
Trust Funds	184	172	172	184
Revaluation Reserve of Assets	604,604	626,166	658,349	660,441
Ratepayers' Equity	253,905	274,835	274,468	270,187
Total equity	865,886	909,125	939,852	938,174
Total Liabilities and Equity	902,845	947,592	989,173	983,858

Prospective Statement of Cash Flows

	Annual Report L 2021 \$000	ong Term Plan Lo. 2022 \$000	ng Term Plan 2023 \$000	Annual Plan 2023 \$000
Cash flows from operating activities				
Cash was provided from:				
Receipts from rates revenue	21,584	23,300	24,886	24,969
Operating subsidies and grants received	30,811	3,494	3,426	3,426
Fees and charges received	4,438	5,403	5,732	6,661
Interest received	297	71	42	68
Receipts from other revenue	507	249	258	274
Development Contributions	322	2,072	2,133	2,133
Cash was disbursed to:				
Payments to suppliers of Goods and Services	(26,994)	(18,034)	(18,683)	(19,402)
Payments to employees	(5,640)	(7,397)	(7,725)	(8,641)
Interest paid	(458)	(732)	(1,062)	(847)
Net cash from operating activities	24,867	8,424	9,007	8,641
Cash flows from investing activities				
Cash was provided from:				
Proceeds from capital subsidies and grants received	0	15,466	4,240	4,304
Proceeds from sale of property, plant and equipment	38	25	26	26
Proceeds from investments	17,000	2,526	1,834	2,127
Cash was disbursed to:				
Purchase of investment	(19,000)	0	0	0
Purchase of intangible assets	(11)	0	0	0
Purchase of property, plant and equipment	(22,799)	(33,396)	(26,199)	(26,319)
Net cash from investing activities	(24,772)	(15,378)	(20,099)	(19,862)
Cash flows from financing activities				
Cash was provided from:				
Proceeds from borrowing	0	6,954	14,751	17,221
Cash was disbursed to:				
Repayment of borrowings	0	0	(4,000)	(6,000)
Net cash from financing activities	0	6,954	10,751	11,221
Net (decrease)/increase in cash, cash equivalents and bank overdrafts	95	0	(341)	0
Cash, cash equivalents and bank overdrafts at the beginning of the year	2,527	2,527	2,527	2,623
Cash, cash equivalents and bank overdrafts at the end of the year	2,623	2,527	2,186	2,623

Funding Impact Statement for 2018-2028

Prospective Statement of Reserve Movements

	Annual Report 2021 \$000	Long Term Plan Lon 2022 \$000	g Term Plan 2023 \$000	Annual Plan 2023 \$000	
Reserves held for Emergency Purposes					
Opening Balance	3,066	3,245	3,165	3,558	
Transfer to Reserves	995	170	345	450	
Transfer from Reserves	(503)	(250)	(250)	(250)	
Closing Balance	3,558	3,165	3,260	3,758	
Reserves held for Asset purchase					
Opening Balance	3,401	2,680	2,698	3,055	
Transfer to Reserves	193	268	207	200	
Transfer from Reserves	(539)	(250)	(250)	(520)	
Closing Balance	3,055	2,698	2,655	2,735	
Reserves held for Operational Costs					
Opening Balance	508	983	2,038	543	
Transfer to Reserves	85	1,089	85	388	
Transfer from Reserves	(50)	(34)	(1,224)	(100)	
Closing Balance	543	2,038	899	831	
Reserves held for Other Purposes					
Opening Balance	50	41	50	37	
Transfer to Reserves	1	9	0	0	
Transfer from Reserves	(14)	0	0	0	
Closing Balance	37	50	50	37	
Total Reserve Funds	7,193	7,951	6,864	7,361	

Funding Impact Statement for 2018-2028

Whole of Council

-	Annual Plan Long Term Plan An		
	2022 \$000	2023 \$000	2023
	\$000	\$000	\$000
Sources of operating funding	15.440	16007	11000
General rates, uniform annual general charges and rates penalties	15,413	16,237	16,202
Targeted rates	7,929	8,690	8,737
Subsidies and Grants for Operating Purposes	3,494	3,426	3,426
Fees, charges	5,418	5,746	6,674
Interest and dividends from investments	71	42	68
Local authorities fuel tax,fines, infringement fees and other receipts	224	232	248
Total operating funding	32,549	34,373	35,355
Applications of operating funding			
Payments to staff and suppliers	26,446	27,344	29,525
Finance costs	685	1,013	805
Other operating funding applications	(910)	(834)	(1,481)
Total applications of operating funding	26,221	27,523	28,849
Surplus (deficit) of operating funding	6,328	6,850	6,506
Sources of capital funding			
Subsidies and grants for capital expenditure	15,466	4,240	4,304
Gross proceeds from sale of assets	25	26	26
Development and financial contributions	2,072	2,131	2,135
Increase (decrease) in debt	6,954	10,751	11,221
Lump sum contributions	0	0	0
Total sources of capital funding	24,517	17,148	17,686
Applications of capital funding			
Capital expenditure			
to meet additional demand	1,904	2,646	2,646
to improve the level of service	9,338	7,474	7,602
to replace existing assets	22,129	16,053	16,071
Increase (decrease) in reserves	0	0	0
Increase (decrease) of investments	(2,526)	(2,175)	(2,127)
Total applications of capital funding	30,845	23,998	24,192
Surplus (deficit) of capital funding	(6,328)	(6,850)	(6,506)
Funding balance	0	0	0



Rates

The following rates are intended to be set and assessed on all property within the District for the 2022/23 year:

District Wide Rates

1. General Rate

A general rate set under section 13 of the Local Government (Rating) Act 2002 for the purposes of providing all or some of the cost of:

- Community leadership, including administration, cost of democracy, community voluntary support grants
- All regulatory activities, including district planning, land use and subdivision consent costs, building control, public health, animal control, and compliance
- Solid waste
- Parks and reserves, public toilets, theatres and halls, cemeteries, and miscellaneous property costs

For the 2022/23 year, this rate will be 0.08746 cents per dollar (including GST) based on the rateable capital value of all rateable land within the District, excluding the Central Business District Zone where this rate will be 0.10439 cents per dollar (including GST) based on the rateable capital value of all rateable land within the Zone.

2. Uniform Annual General Charge

A rate set under section 15 of the Local Government (Rating) Act 2002 on each separately used or inhabited part of a rating unit within the District. See definition below. This rate is for the purpose of providing:

- Economic and social development
- · A portion of the cost of solid waste
- · Libraries and swimming facilities

For the 2022/23 year, this rate will be \$ 363.36 (including GST).

3. District Land Transport Rate

A rate for the Council's land transport facilities set under section 16 of the Local Government (Rating) Act 2002. This rate is set for the purpose of funding the operation and maintenance of the land transport system.

For the 2022/23 year this rate will be 0.13941 cents per dollar (including GST) based on the land value of all rateable land in the district.

Targeted Rates

Separately Used or Inhabited Parts of a Rating Unit

Definition – for the purposes of the Uniform Annual General Charge and the targeted rates above, a separately used or inhabited part of a rating unit is defined as –

A separately used or inhabited part of a rating unit includes any portion inhabited or used by [the owner/a person other than the owner], and who has the right to use or inhabit that portion by virtue of a tenancy, lease, licence, or other agreement.

This definition includes separately used parts, whether or not actually occupied at any time, which are used by the owner for occupation on an occasional or long term basis by someone other than he owner.

Examples of separately used or inhabited parts of a rating unit include:

- For residential rating units, each self-contained household unit is considered a separately used or inhabited part. Each situation is assessed on its merits, but factors considered in determining whether an area is self-contained would include the provision of independent facilities such as cooking/ kitchen or bathroom, and its own separate entrance.
- Residential properties, where a separate area is used for the purpose of operating a business, such as a medical or dental practice. The business area is considered a separately used or inhabited part.

These examples are not considered inclusive of all situations.

4. Water Supply Rates

A targeted rate set under section 16 of the Local Government (Rating) Act 2002 for water supply operations of a fixed amount per separately used or inhabited part of a rating unit. The purpose of this rate is to fund water supplies for Otāne, Takapau, Waipukurau, Waipawa, Kairakau, Pōrangahau and Te Paerahi.

The purpose of this rate is to fund the maintenance, operation and capital upgrades of water supplies and treatment in those parts of the District where these systems are provided.

The rate is subject to differentials as follows:

- a. a charge of per separately used or inhabited part of a rating unit connected in the Otāne, Takapau, Waipukurau, Waipawa, Kairakau, Pōrangahau, and Te Paerahi Beach communities.
- b. a half charge per separately used or inhabited part of a rating unit which is serviceable for the above locations.

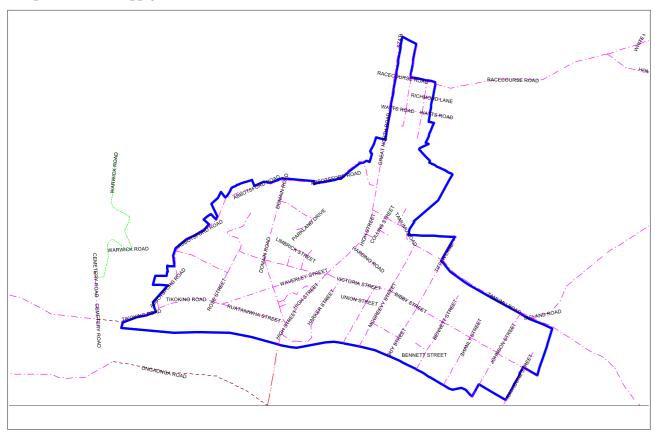
For this rate:

- "Connected" means a rating unit to which water is supplied.
- "Serviceable" means a rating unit to which water is not being supplied, but the property it is situated within 100 metres of the water supply.

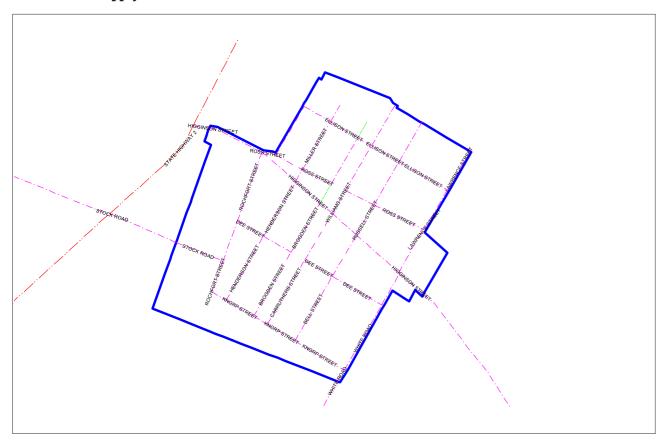
For the 2022/23 year these rates will be:

CHARGE	WATER RATE (INCL GST)
a. Connected	\$936.48
b. Serviceable, but not connected	\$468.24

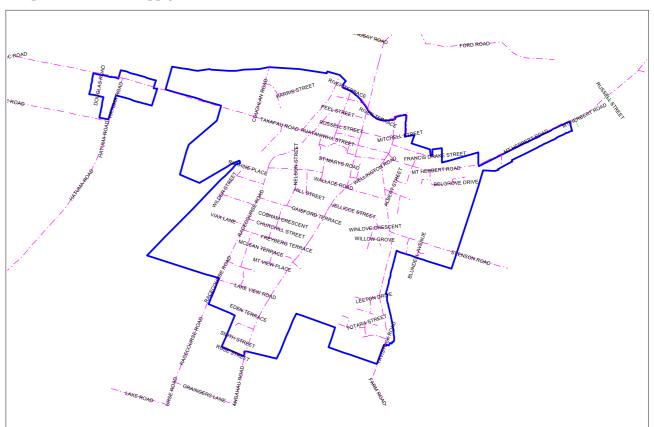
Waipawa Water Supply Zone



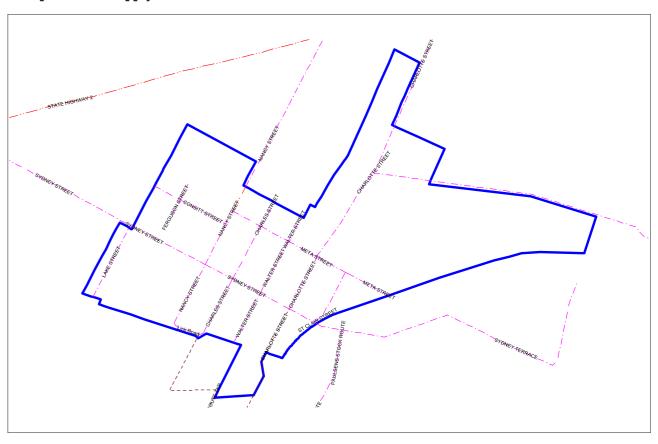
Otāne Water Supply Zone



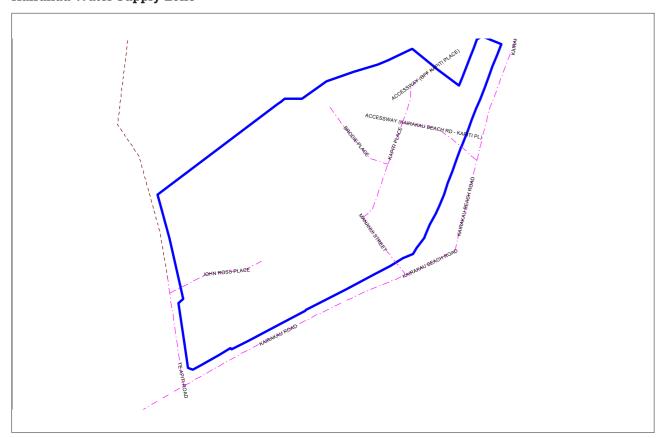
Waipukurau Water Supply Zone



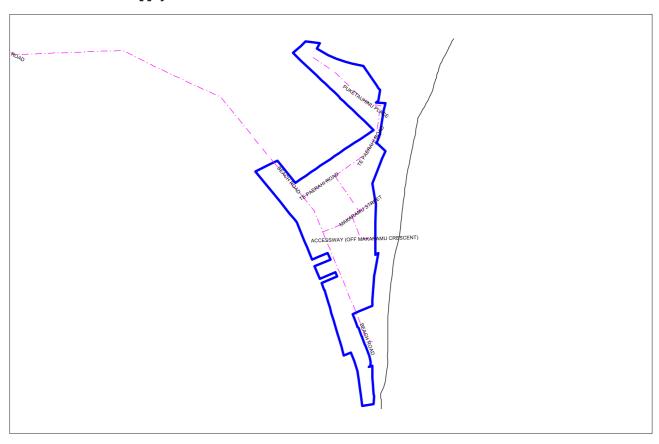
Takapau Water Supply Zone



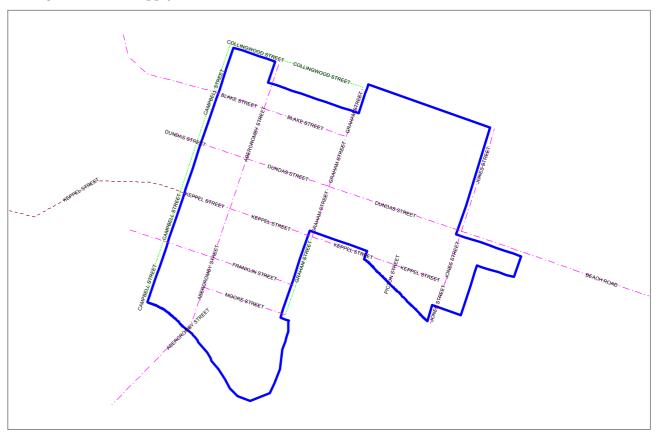
Kairakau Water Supply Zone



Te Paerahi Water Supply Zone



Pōrangahau Water Supply Zone



5. Metered Water Rate

A targeted rate under section 19 of the Local Government (Rating) Act 2002 per cubic metre of water supplied, as measured by cubic metre, over 300 cubic metres per year. This is applied to water users deemed 'Extraordinary' where payment of the Water Supply rate above entitles extraordinary users to the first 300 cubic metres of water without additional charge.

The rate is subject to differentials as follows:

- a. a rate per cubic metre of water, for users consuming below 40,000 cubic metres
- b. a rate per cubic metre of water, for users above 40,000 cubic metres, and where the land use category in the valuation database is not 'industrial'
- c. a rate of per cubic metre of water, for users consuming above 40,000 cubic metres, and where the land use category in the valuation database is 'industrial'
- d. For the 2022/23 year these rates will be:

VOLUME OF WATER (CUBIC METRES)	RATE PER CUBIC METRE (INCL GST)
a. Below 40,000	\$2.75
b. Above 40,000, non- industrial	\$2.75
c. Above 40,000, industrial	\$2.75

6. Sewerage Rates

A targeted rate set under section 16 of the Local Government (Rating) Act 2002 for the Council's sewage disposal function of fixed amounts in relation to all land in the district to which the Council's sewage disposal service is provided or available, as follows:

- a. A charge per rating unit connected.
- b. A charge per pan within the rating unit, after the first one.
- c. A charge per rating unit which is serviceable.

The rate is subject to differentials as follows:

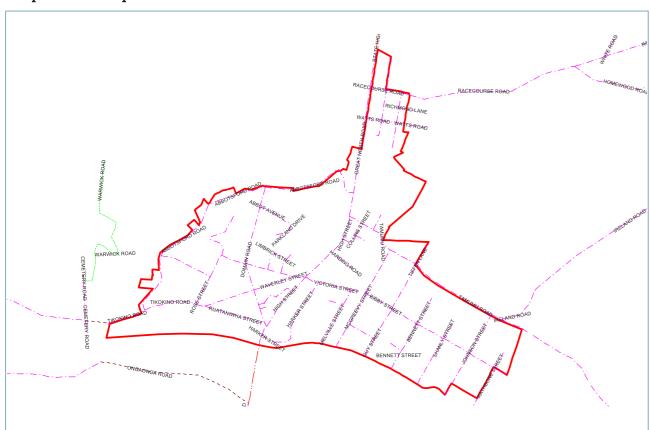
- 'Connected' means the rating unit is connected to a public sewerage system.
- · 'Serviceable' means the rating unit is not connected to a public sewerage drain but is within 30 metres of such a drain.
- A rating unit used primarily as a residence for one household is treated as not having more than one pan.
- For commercial accommodation providers, each subsequent pan will be rated at 50% of the charge.
- For those Clubs who qualify for a rebate of their General Rates under Council's Community Contribution and Club Rebate Remission Policy, and who are connected to the sewerage network, each subsequent pan will be rated at 50% of the Sewerage Charge.

The purpose of this rate is to fund the maintenance, operation and capital upgrades of sewerage collection, treatment and disposal systems in those parts of the District where these systems are provided.

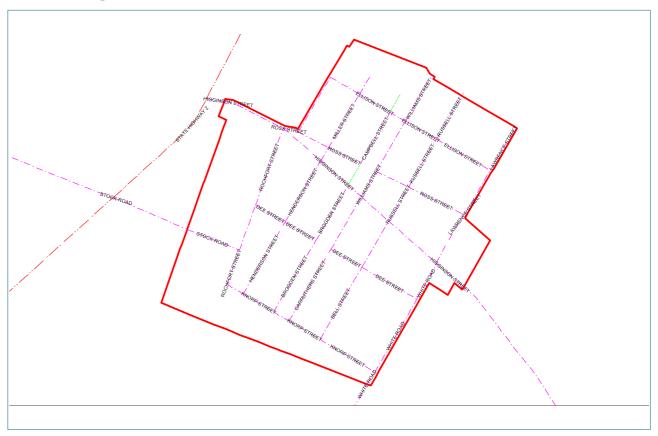
For the 2022/23 year these rates will be:

CHARGE	SEWERAGE RATE (INCL GST)
A. First charge per separately used or inhabited part of a rating unit connected	\$874.56
b Additional charge per pan after the first	\$874.56
c Serviceable, not connected, per separately used or inhabited part of a rating unit	\$437.28
d Additional charge per pan after the first – commercial accommodation provider, qualifying club	\$437.28

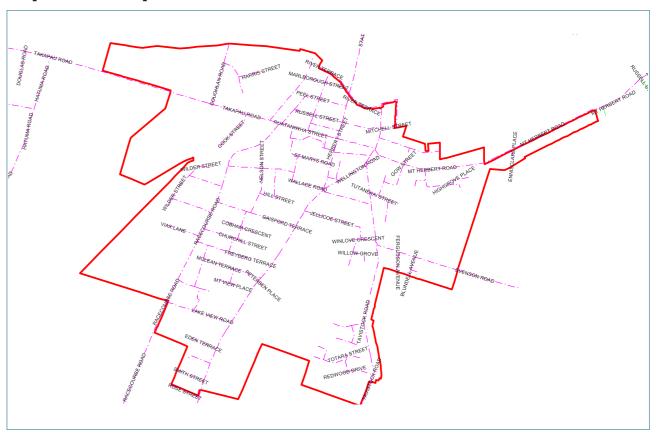
Waipawa Sewer Operation Zone



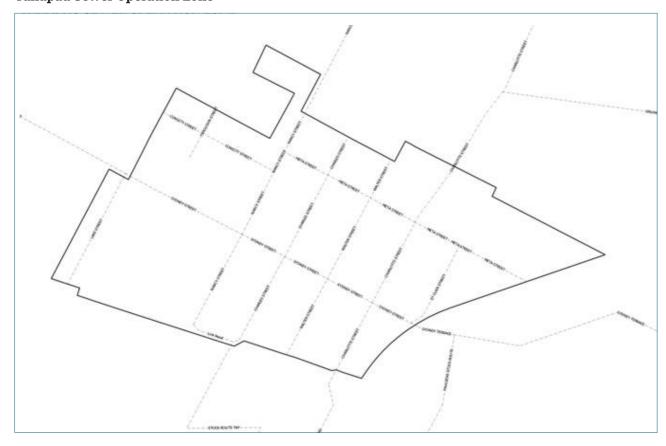
Otāne Sewer Operation Zone



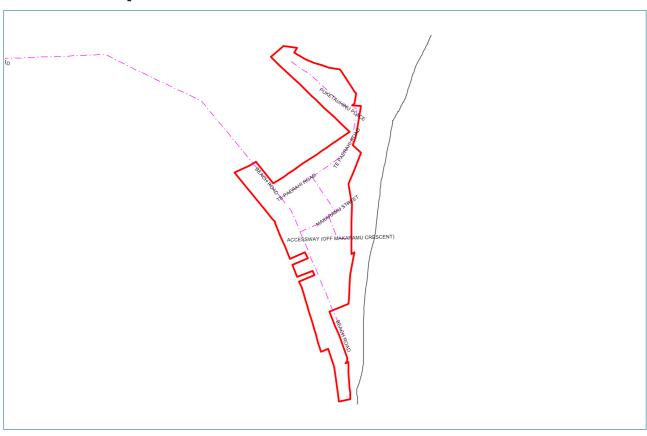
Waipukurau Sewer Operation Zone



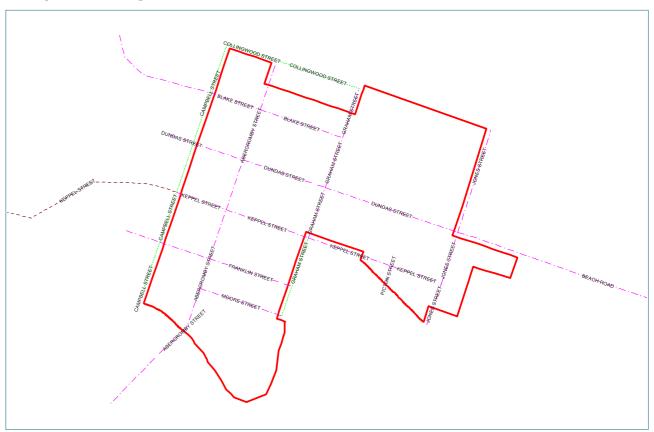
Takapau Sewer Operation Zone



Te Paerahi Sewer Operation Zone



Pōrangahau Sewer Operation Zone



7. Stormwater Rates

A targeted rate set under section 16 of the Local Government (Rating) Act 2002 for the purpose of funding operations and maintenance, plus improvements and loan charges on the stormwater drainage network as follows:

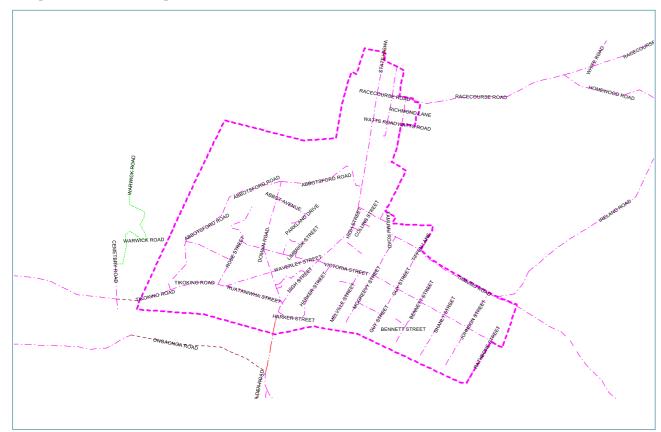
A uniform targeted rate on the capital value of all rateable land in the Waipukurau, Waipawa, Otāne, and Takapau Stormwater Catchment Areas.

For the 2022/23 year this rate will be:

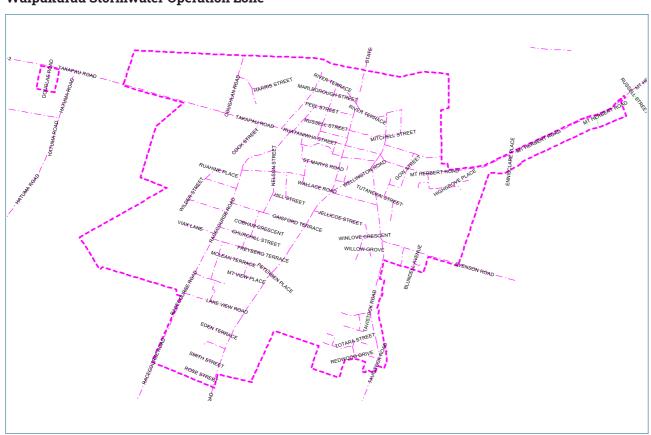
STORMWATER CATCHMENT ZONE	PER DOLLAR OF CAPITAL VALUE
Waipukurau	0.05683 (including GST)
Waipawa	0.05683 (including GST)
Otāne	0.01819 (including GST)
Takapau	0.01364 (including GST)

The Stormwater Catchment Areas are defined by reference to stormwater catchment boundary plans held.

Waipawa Stormwater Operation Zone



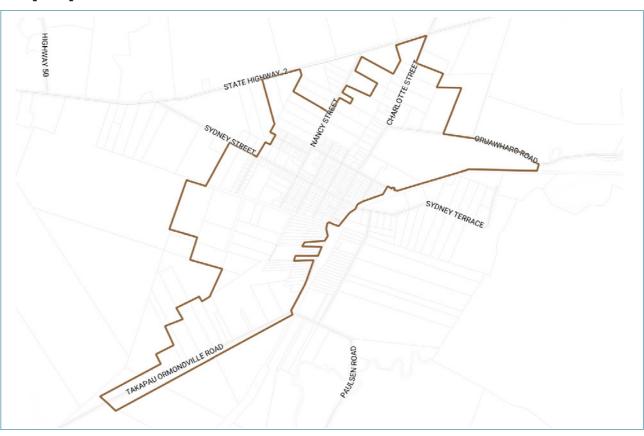
Waipukurau Stormwater Operation Zone



Otāne Stormwater Operation Zone



Takapau Operation Zone

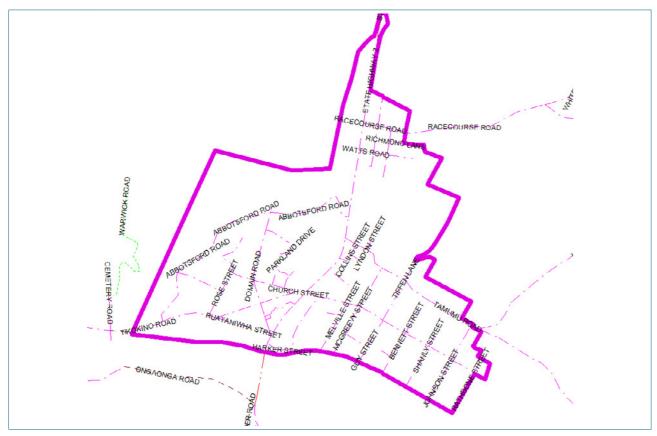


8. Kerbside Recycling Rate

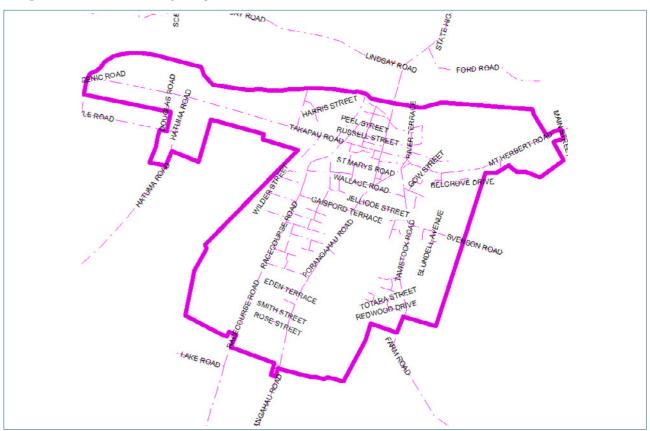
A targeted rate set under section 16 of the Local Government (Rating) Act 2002 for the Council's collection of household recyclables for Waipukurau, Waipawa, Takapau, Otāne, Ongaonga, and Tikokino on each separately used or inhabited part of a rating unit to which the Council provides the service.

For the 2022/23 year this rate will be \$ 109.63 (including GST).

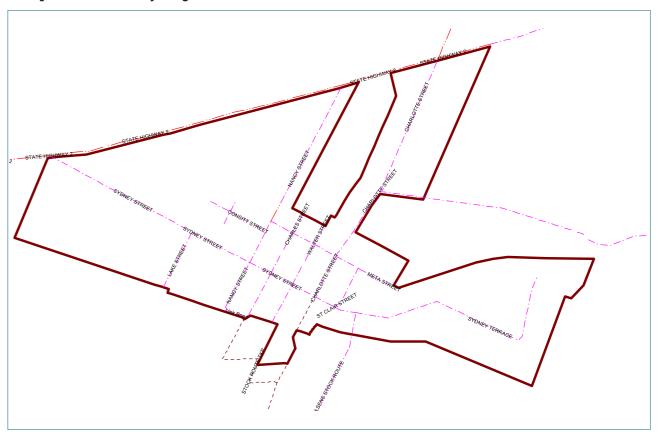
Waipawa Kerbside Recycling Collection Zone



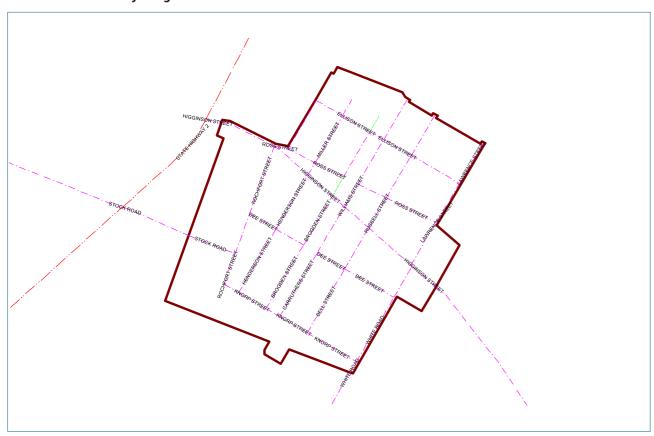
Waipukurau Kerbside Recycling Collection Zone



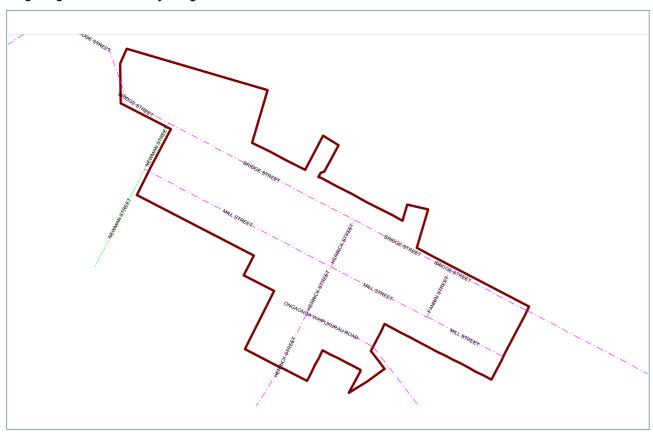
Takapau Kerbside Recycling Collection Zone



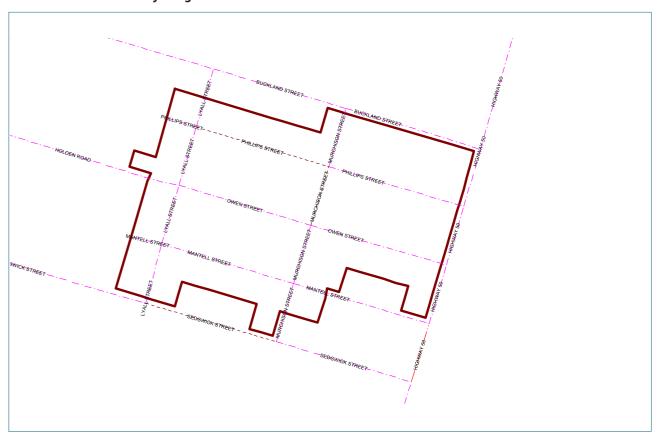
Otāne Kerbside Recycling Collection Zone



Ongaonga Kerbside Recycling Collection Zone



Tikokino Kerbside Recycling Collection Zone

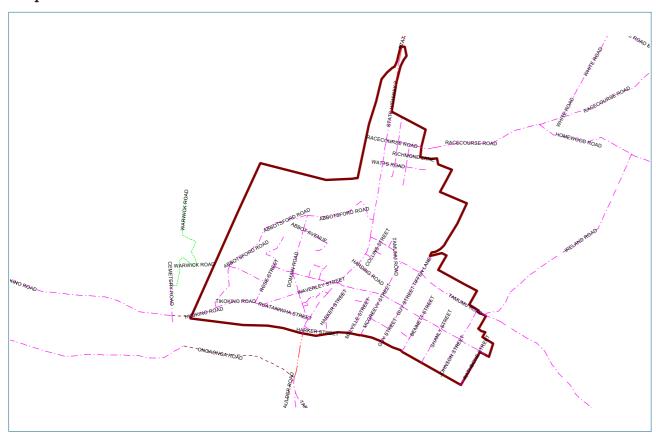


9. Refuse Collection Rate

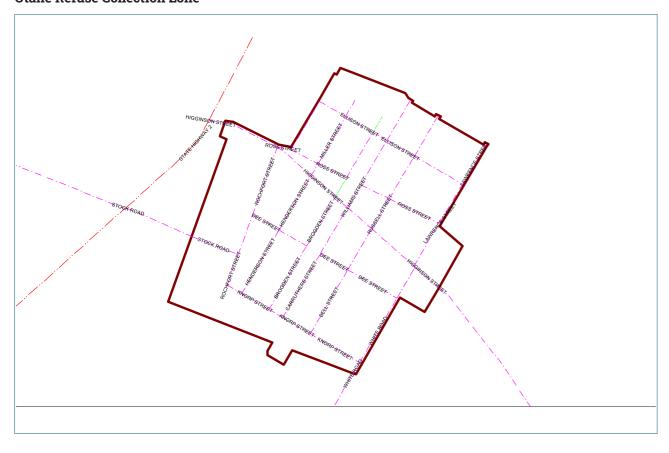
A targeted rate set under section 16 of the Local Government (Rating) Act 2002 for the collection of household and commercial refuse for Otāne, Onga Onga, Takapau, Tikokino, Waipukurau, Waipawa, Pōrangahau, Te Paerahi, Blackhead Beach, Kairakau, Mangakuri, Aramoana and Pourerere Beach on each separately used or inhabited part of a rating unit to which the Council provides the service.

For the 2022/23 year this rate will be \$29.54 (including GST).

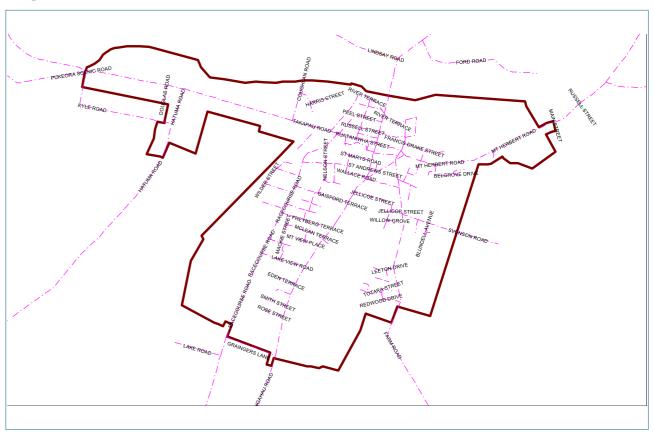
Waipawa Refuse Collection Zone



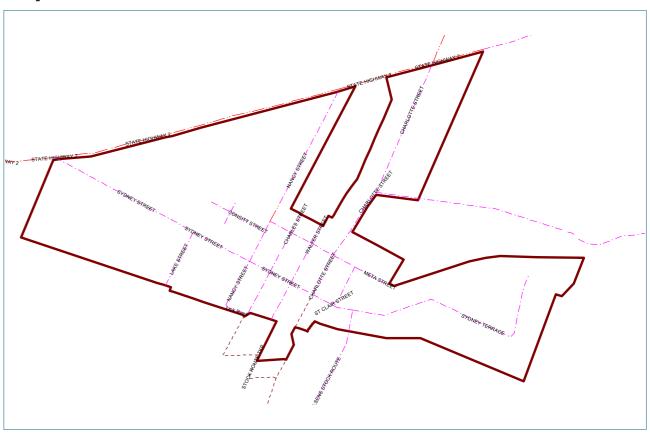
Otāne Refuse Collection Zone



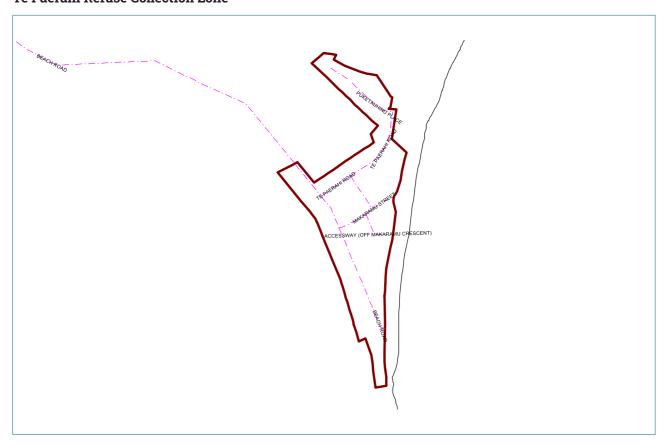
Waipukurau Refuse Collection Zone



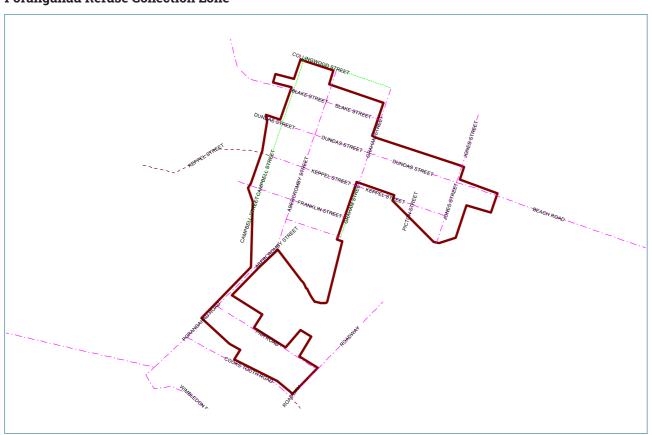
Takapau Refuse Collection Zone



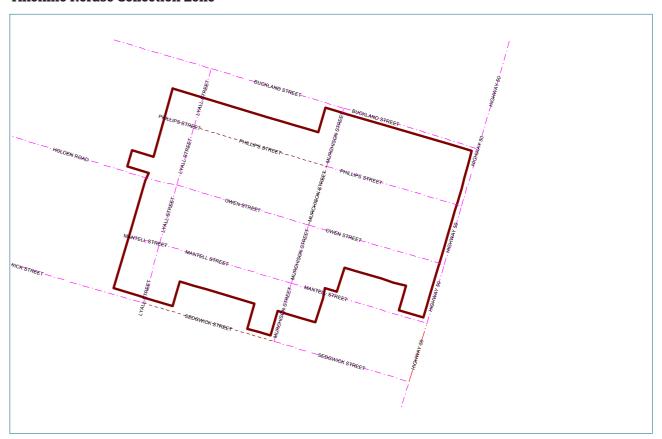
Te Paerahi Refuse Collection Zone



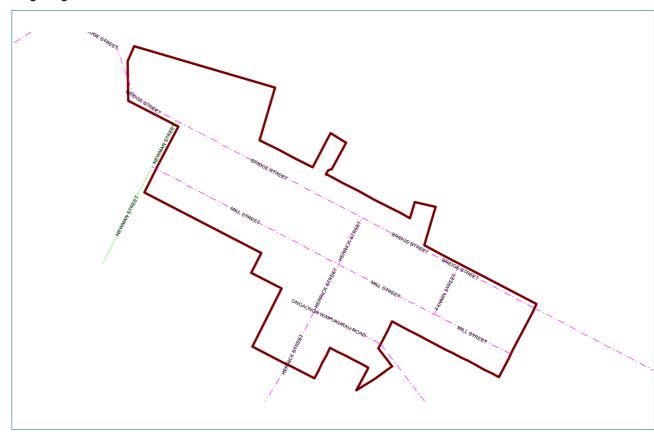
Pōrangahau Refuse Collection Zone



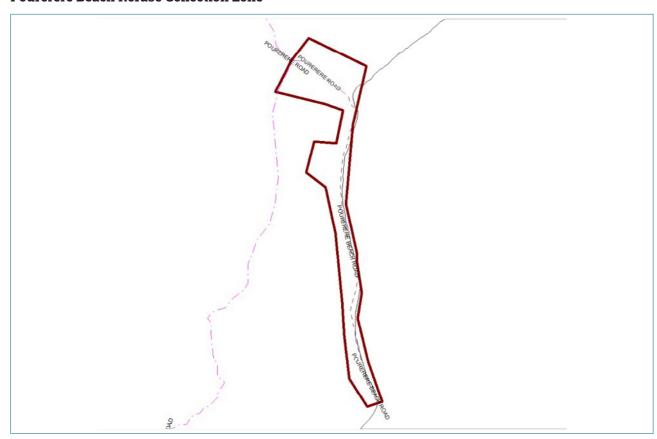
Tikokino Refuse Collection Zone



Ongaonga Refuse Collection Zone



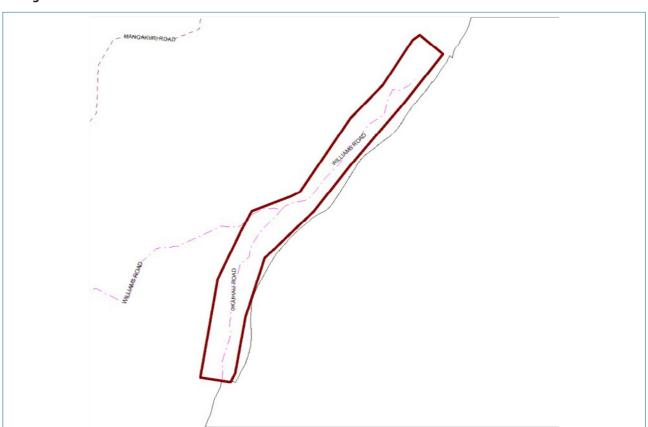
Pourerere Beach Refuse Collection Zone



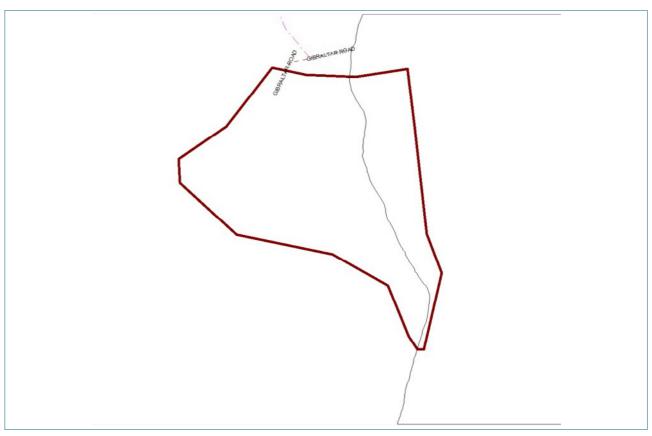
Kairakau Beach Refuse Collection Zone



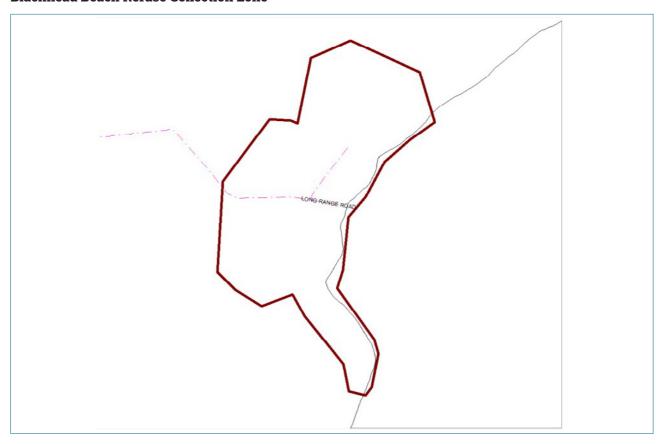
Mangakuri Beach Refuse Collection Zone



Aramoana Beach Refuse Collection Zone



Blackhead Beach Refuse Collection Zone



10. Te Aute Drainage Rate

Te Aute Drainage rates are set on all rateable area of rateable property within the designated area subject to a graduated scale for the purpose of funding the operations, loan charges and the repayment of loans for the Te Aute Drainage Scheme area.

The amount required and the classification is set by the Te Aute Drainage Committee.

Each hectare of land in each property is classified according to the susceptibility of that hectare to flooding as follows: A (100 points), B (80 points), C (15 points), F (3 points), and G (0 points).

The total number of points is 73614. The total amount of funding required each year determines how much each of these points are worth. In this way, the total amount required is apportioned on a pro rata basis using the weightings on each hectare.

- The total amount of funding required for 2022/23 is \$47,334
- The amount per point is 64.30026 cents including GST.
- The Te Aute drainage scheme area is defined by reference to the classification list establishing the graduated scale.

2022/23 Rate Factors

The table below lists the draft rate factors for the 2022/23 year (1 July 2022 to 30 June 2023) that are proposed to be set by the Central Hawke's Bay District Council under the Local Government (Rating) Act 2002. The final rating factors will be confirmed at the June 2022 Council meeting.

Description	Land Liable	Differential	Factor of Liability	Factor	Rate Value**	Amount Sought including GST \$
District Wide Rates						
	All rateable property Non CBD Zone	Uniform	Capital Value	8,905,809,000	0.001	7,789,256.28
	All rateable property CBD Zone	Uniform	Capital Value	87,954,000	0.001	91,814.47
Uniform Annual						
General Charge	All rateable property	Uniform	Fixed Amount per SUIP*	7,017	363.36	2,549,691.45
District						
Land Transport	All rateable property	Uniform	Land Value	5,876,316,200	0.001	8,192,662.10
Targeted Rates						
Refuse Collection	Service Available	Uniform	Fixed Amount per SUIP *	4,286	29.54	126,600.50
Kerbside						
Recycling Collection	Service Available	Uniform	Fixed Amount per SUIP *	3,858	109.63	422,965.40
	Connected/Service Available	Connected/Service Available	Fixed Amount per SUIP *	4,386.0	936.48	4,107,388.30
3 -	Connected/Service Available	Connected/Use/ Service Available	Fixed Amount per SUIP *, per Pan	4,171	874.56	3,647,343.45
Stormwater	Waipukurau/Waipawa	Uniform	Capital Value	1,789,896,500	0.001	1,017,243.39
Catchment Area						
Stormwater	Otāne Catchment Area	Uniform	Capital Value	229,446,500	0.000	41,728.08
	Takapau Catchment Area	Uniform	Capital Value	107,610,500	0.000	14,677.86
Drainage	Te Aute	Classifications	Fixed Amount per point	73,614	0.643	47,334.00
Water by Meter	Extraordinary users	Volume,	Fixed Amount		3.90/2.75	622,700.85
		land use category	per cubic metre			
Total Sought						28,671,406.13



Sample Rating Impacts on Properties

The table below displays a sample of the draft proposed rating changes for 2022/23 (the final rates will be set at the June 2022 Council meeting). On average, the Council has set a budget that requires a 6.8% rates increase for 2022/23 however this has been distorted by the impact that the Quotable Value (QV) valuations is having on the overall rating base.

For the 2021/22 rating year the rating base was set by QV in 2018, whereas for 2022/23 the rating base is set based on 2021 property values. During the three year period between these valuations all properties have substantially increased in value (overall capital values have increased 54.3%), but this increase wasn't evenly spread across the district. For example residential land values

increased 128.5%, while pastoral land only increased by 42%. What this has meant is a redistribution of value in favour of our towns, particularly our smaller rural towns.

As one of the main methods for spreading rates is based on property valuations, this has also seen a redistribution of rates to urban rate payers. In the table above is displayed the sample rates with the 2022/23 rates calculated on both the 2018 property values and the 2021 property values to demonstrate the impact this revaluation is having on the district.

The two green shaded columns show the proposed new rate values increases based on the new QV values. The column to the left of these, show what the increase would have been without the QV value change.

Urban Residential	Category	Land Value	Capital Value	Actual Rates 2021/22	Proposed Rates 2022/23 Based on Old Valuation	Proposed Rates 2022/23 Based on New Valuation	Percentage Change Pre Valuation	Percentage Change Post Valuation
Waipukurau	Low	155,000	430,000	2,636	2,887	3,177	9.5%	20.6%
Waipukurau	Medium	280,000	610,000	3,090	3,371	3,626	9.1%	17.3%
Waipukurau	Medium	280,000	770,000	3,364	3,668	3,862	9.0%	14.8%
Waipukurau	High	250,000	980,000	3,699	4,033	4,127	9.0%	11.6%
Waipukurau	High	310,000	1,060,000	5,685	6,189	6,285	8.9%	10.6%
Waipawa	Low	165,000	550,000	2,894	3,193	3,347	10.3%	15.6%
Waipawa	Medium	170,000	530,000	2,894	3,164	3,347	9.3%	15.6%
Waipawa	High	195,000	680,000	3,157	3,449	3,604	9.3%	14.2%
Waipawa	High	395,000	1,000,000	4,064	4,418	4,369	8.7%	7.5%
Townships	Category	Land Value	Capital Value	Actual Rates 2021/22	Proposed Rates 2022/23 Based on Old Valuation	Proposed Rates 2022/23 Based on New Valuation	Percentage Change Pre Valuation	Percentage Change Post Valuation
Otāne		300,000	630,000	2,831	3,122	3,442	10.3%	21.6%
Pōrangahau	Low	125,000	365,000	2,312	2,513	2,721	8.7%	17.7%
Pōrangahau	High	125,000	740,000	2,626	2,836	3,061	8.0%	16.6%
Takapau		140,000	480,000	2,455	2,704	3,022	10.1%	23.1%
Takapau		225,000	610,000	1,906	2,144	2,407	12.5%	26.3%
Takapau	Lifestyle	590,000	890,000	2,857	3,071	3,113	7.5%	9.0%
Tikokino		215,000	590,000	1,044	1,142	1,354	9.4%	29.7%
Onga Onga		180,000	610,000	951	1,047	1,321	10.0%	38.9%
Coastal Residential	Category	Land Value	Capital Value	Actual Rates 2021/22	Proposed Rates 2022/23 Based on Old Valuation	Proposed Rates 2022/23 Based on New Valuation	Percentage Change Pre Valuation	Percentage Change Post Valuation
Blackhead		390,000	690,000	1,400	1,486	1,592	6.1%	13.7%
Kairakau		375,000	830,000	2,357	2,540	2,634	7.7%	11.7%
Mangakuri		680,000	1,270,000	2,518	2,634	2,543	4.6%	1.0%
Te Paerahi	Low	330,000	450,000	2,744	2,954	3,099	7.7%	12.9%
Te Paerahi	Medium	500,000	810,000	3,327	3,553	3,674	6.8%	10.4%
Rural	Category	Land Value	Capital Value	Actual Rates 2021/22	Proposed Rates 2022/23 Based on Old Valuation	Proposed Rates 2022/23 Based on New Valuation	Percentage Change Pre Valuation	Percentage Change Post Valuation
District	Lower	360,000	369,000	1,051	1,076	862	2.4%	(17.9%)
District	Lower	1,070,000	1,500,000	3,007	3,134	3,293	4.2%	9.5%
District			5,250,000	11,454	11,788	11,867	2.9%	3.6%
District	Medium	1,220,000	1,284,000	3,460	3,595	3,317	3.9%	(4.1%)
District	High	9,000,000	10,210,000	23,994	27,835	22,813	16.0%	(4.9%)
District	High	7,800,000	9,470,000	25,234	25,912	20,383	2.7%	(19.2%)
Aramoana	High	5,300,000	6,070,000	16,123	16,572	13,636	2.8%	(15.4%)
Ruataniwha	High	6,550,000	7,680,000	15,748	16,191	16,928	2.8%	7.5%
Ruahine	High	15,200,000	16,200,000	44,482	45,623	37,330	2.6%	(16.1%)
Ruahine	Medium	3,020,000	3,820,000	9,285	9,568	8,255	3.0%	(11.1%)
Commercial/ Industrial	Category	Land Value	Capital Value	Actual Rates 2021/22	Proposed Rates 2022/23 Based on Old Valuation	Proposed Rates 2022/23 Based on New Valuation	Percentage Change Pre Valuation	Percentage Change Post Valuation
Waipukurau	Commer	cial 330,000	820,000	7,344	8,000	7,860	8.9%	7.0%
Waipawa		cial 110,000	146,000	2,441	2,687	2,719	10.0%	11.4%
				-, , , , ,	2,007	2,712		

Te Aute Drainage Scheme

		Hectares	in each classification			
Valuation Number	A (100pts)	B (80pts)	C (15pts)	F (3pts)	Total Points	Amount
1092000300	0	11.3	8.15	31.63	1,121	\$720.81
1092000800	0	32.83	74.69	23.42	3,817	\$2,454.34
1092000900	0	0	0.83	2.15	19	\$12.22
1092001001	77.96	16.65	11.94	17.95	9,361	\$6,019.15
1092001100	78.22	0	15.28	39.73	8,171	\$5,253.97
1092001107	0	0	18.02	68.04	474	\$305.05
1092001200	0	2.88	18.35	18.86	562	\$361.37
1092001201	0	20.25	19.15	12.31	1,944	\$1,250.00
1092001400	0	0	0	14.16	42	\$27.01
1092001600	0	0	0	10.12	30	\$19.29
1092001700	38.74	51.06	36.24	45.12	8,638	\$5,554.26
1092002100	188.81	0	0	23.93	18,953	\$12,186.83
1092002200	84.02	4.14	1.16	6.45	8,770	\$5,639.13
1092002300	41.02	5.2	20.43	22.8	4,893	\$3,146.21
1092002900	0	0	0	0.81	2	\$1.29
1092006100	0	84.44	0	20.77	6,817	\$4,383.35
Total	508.77	228.75	224.24	358.25	73,614	\$47,334.00

Approach to Rating

Rates are set and assessed under the Local Government (Rating) Act 2002 on all rateable rating units on the value of the land and improvements as supplied by Quotable Value New Zealand Limited. The last rating revaluation was carried out in September 2018 and is effective from 1 July 2019.

The objectives of the council's rating policy is to:

- a. Spread the incidence of rates as fairly as possible
- b. Be consistent in charging rates
- c. Ensure all ratepayers pay their fair share for council services
- d. Provide the income needed to meet the council's goals.

The Central Hawke's Bay District Council rating system provides for all user charges and other income to be taken into account first, with the rates providing the balance needed to meet the council's objectives.

Rating Base

The rating base will be the database determined by the contracted rating service provider. Because this database is constantly changing due to change of ownership, subdivision, regular revaluations, change of status from rateable to non-rateable (and reverse), the rating base is not described in detail in this policy.

Rating Information Database and Rates Records

Council's rating information database and rates records are available for public inspection at the Council offices in Waipukurau and Waipawa during normal office hours –

- Waipukurau (hours Monday Friday 9am to 5.00pm)
- · Waipawa (hours Monday Friday 8am to 5.00pm)

Due Dates for Rate Payments

Pursuant to Section 24 of the Local Government (Rating) Act 2002 the following dates are proposed to apply for assessing the amount of each instalment of rates excluding metered water rates for the year 1 July 2022 to 30 June 2023. Each instalment will be assessed in four equal amounts, rounded.

INSTALMENT NUMBER	INSTALMENT START DATE	LAST DAY OF PAYMENT WITHOUT ADDITIONAL CHARGE	PENALTY DATE
1	1 July 2022	20 August 2022	21 August 2022
2	1 October 2022	20 November 2022	21 November 2022
3	1 January 2023	20 February 2023	21 February 2023
4	1 April 2023	20 May 2023	21 May 2023

Due Dates for Metered Water Rates

Pursuant to Section 24 of the Local Government (Rating) Act 2002 the following dates are proposed to apply for assessing the amount of metered water rates for the year 1 July 2022 to 30 June 2023. The assessment is applied to water users after the first 300 cubic metres of water without additional charge has been used as part of the Water Supply Rate.

AREA/USERS	WATER METERS READ DURING	LAST DAY OF PAYMENT
High Users	Monthly	20th month following
Waipukurau/Takapau	Sep-22	20-Oct-22
	Dec-22	20-Jan-22
	Mar-23	20-Apr-23
	Jun-23	20-Jul-23
Waipawa	Aug-22	20-Sep-22
Otāne	Nov-22	20-Dec-22
Kairakau Pōrangahau/Te Paerahi	Feb-23	20-Mar-23
Pōrangahau/Te Paerahi	May-23	20-Jun-23

Penalty Charges (Additional Charges on Unpaid Rates)

Pursuant to Section 58(1)(a) of the Local Government (Rating) Act 2002, an additional charge of 10% will be added on the penalty date above, to all amounts remaining unpaid for each instalment excluding metered water rates.

Pursuant to Section 58(1)(b) of the Local Government (Rating) Act, a further additional charge of 10% will be added on 1 July 2022 to the amount of rates assessed in previous financial years and remaining unpaid as at 30 June 2022 (Section 58(1)(b)) excluding metered water rates.

Payment Options

Rate payments on instalments are to be received by Council no later than 5.00pm on the last day of payment detailed above. Payment options include:

- · Online through Internet Banking.
- · Direct Debit
- · Automatic Payments via your bank account, or Telephone Banking.
- · Cheque sent by Post.
- At Council Offices in Waipukurau (Hours Monday Friday 9am to 5.00pm) or Waipawa (Hours Monday – Friday 8am to 5.00pm). We accept Cash, Cheque and Eftpos.
- · Online by Credit Card from our website.

Lump Sum Contributions

Council will not accept lump sum contributions in respect of any targeted rate.

Rating Base Information

For all the rating units in the district, estimated for 30/06/2022

Number of Rating Units	8,055
Capital Value	9,126,287,050
Land Value	5,939,140,800

Annual Plan Disclosure Statement

What is the purpose of this statement?

The purpose of this statement is to disclose the council's planned financial performance in relation to various benchmarks to enable the assessment of whether the council is prudently managing its revenues, expenses, assets, liabilities, and general financial dealings.

The council is required to include this statement in its annual plan in accordance with the Local Government (Financial Reporting and Prudence) Regulations 2014 (the regulations). Refer to the regulations for more information, including definitions of some of the terms used in this statement.

BENCHMARK	DESCRIPTION	QUANTIFIED MAXIMUM LIMIT	PLANNED LIMIT	MET
Rates affordability benchmark				
Income	LTP increase + 1% = 7.8%	\$25,176,368	\$24,939,215	Yes
Increases	LGCI + 3% = 5.90%	5.9%	6.8%	No
Debt affordability benchmark	Debt must not exceed 5% of total public equity and accumulated funds.	5.0%	3.7%	Yes
Debt servicing benchmark	Debt servicing costs will not exceed 10% of total revenue.	10.0%	2.0%	Yes
Balanced budget benchmark	Revenue is equal or greater than operation expenses	100%	100%	Yes
Essential services benchmark	Capital Expenditure is equal or greater than depreciation	100%	210%	Yes

